



VA Recommendations to the

ASSET AND INFRASTRUCTURE REVIEW COMMISSION

March 2022

Appendix I

Section 203 Criteria Analysis – VISN 08

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Market VISN 08 Miami

VA's recommendation for the VISN 08 Miami is consistent with all Section 203 criteria. Results for each domain are displayed in the subsequent sections.

Access: Consistent

The access domain consists of six sub-criteria.

- **Sub-criteria 1-5** are measured by comparing current and future state access to care in the high performing integrated delivery network (HPIDN) for all service lines.
Note: The HPIDN includes VA and community providers. Community providers include providers currently in the Veteran Community Care Program and potential future Veteran Community Care Program providers meeting quality criteria. Please reference the Section 203 Criteria Methodology to view the quality criteria.
- **Sub-criterion 6** requires that the recommendation for VISN 08 Miami incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Miami passed all sub-criteria and is consistent with the Section 203 Access criterion.

For sub-criteria 1-5, results are generated by service line at various levels of aggregation. The following services are measured by comparing the percentage of enrollees within VA drive time standards to HPIDN providers in the current and future state by service line.

- **Inpatient:** Inpatient medicine/surgery (IP Med/Surg), inpatient mental health (IP MH), and inpatient community living centers (IP CLC)
- **Outpatient:** Outpatient primary care (OP PC), outpatient mental health (OP MH), outpatient emergency department / urgent care (OP ED/UC), outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation

To pass, a market must maintain or improve the percentage of enrollees within VA drive time standards in the future state as shown below:

TABLE 1 – VISN 08 MIAMI: ACCESS RESULTS FOR IP MED/SURG, IP MH, IP CLC AND OUTPATIENT PRIMARY AND SPECIALTY CARE

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	All Enrollees	53,810 (98.6%)	53,846 (98.7%)	Pass
IP Med/Surg	Enrollees Living in Disadvantaged Neighborhoods	8,199 (100%)	8,199 (100%)	Pass
IP Med/Surg	Women Enrollees	5,021 (98.4%)	5,026 (98.5%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	High Service Disability Rating Enrollees	13,553 (98.6%)	13,563 (98.6%)	Pass
IP Med/Surg	Minority Enrollees	24,136 (99.6%)	24,138 (99.6%)	Pass
IP Med/Surg	65+ Enrollees	22,285 (98.7%)	22,295 (98.7%)	Pass
IP Med/Surg	Rural Enrollees	2,167 (73.9%)	2,203 (75.2%)	Pass
IP CLC	All Enrollees	52,714 (96.6%)	53,762 (98.5%)	Pass
IP CLC	Enrollees Living in Disadvantaged Neighborhoods	8,199 (100%)	8,199 (100%)	Pass
IP CLC	Women Enrollees	4,947 (97%)	5,018 (98.3%)	Pass
IP CLC	High Service Disability Rating Enrollees	13,312 (96.8%)	13,546 (98.5%)	Pass
IP CLC	Minority Enrollees	24,063 (99.3%)	24,127 (99.6%)	Pass
IP CLC	65+ Enrollees	21,670 (96%)	22,249 (98.5%)	Pass
IP CLC	Rural Enrollees	1,090 (37.2%)	2,165 (73.9%)	Pass
IP MH	All Enrollees	53,810 (98.6%)	53,846 (98.7%)	Pass
IP MH	Enrollees Living in Disadvantaged Neighborhoods	8,199 (100%)	8,199 (100%)	Pass
IP MH	Women Enrollees	5,021 (98.4%)	5,026 (98.5%)	Pass
IP MH	High Service Disability Rating Enrollees	13,553 (98.6%)	13,563 (98.6%)	Pass
IP MH	Minority Enrollees	24,136 (99.6%)	24,138 (99.6%)	Pass
IP MH	65+ Enrollees	22,285 (98.7%)	22,295 (98.7%)	Pass
IP MH	Rural Enrollees	2,167 (73.9%)	2,203 (75.2%)	Pass
OP ED/UC	All Enrollees	53,814 (98.6%)	54,540 (99.9%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP ED/UC	Enrollees Living in Disadvantaged Neighborhoods	8,199 (100%)	8,199 (100%)	Pass
OP ED/UC	Women Enrollees	5,021 (98.4%)	5,101 (100%)	Pass
OP ED/UC	High Service Disability Rating Enrollees	13,553 (98.6%)	13,742 (99.9%)	Pass
OP ED/UC	Minority Enrollees	24,136 (99.6%)	24,220 (100%)	Pass
OP ED/UC	65+ Enrollees	22,288 (98.7%)	22,568 (99.9%)	Pass
OP ED/UC	Rural Enrollees	2,171 (74.1%)	2,897 (98.9%)	Pass
OP MH	All Enrollees	54,417 (99.7%)	54,417 (99.7%)	Pass
OP MH	Enrollees Living in Disadvantaged Neighborhoods	8,199 (100%)	8,199 (100%)	Pass
OP MH	Women Enrollees	5,089 (99.7%)	5,089 (99.7%)	Pass
OP MH	High Service Disability Rating Enrollees	13,702 (99.6%)	13,702 (99.6%)	Pass
OP MH	Minority Enrollees	24,214 (99.9%)	24,214 (99.9%)	Pass
OP MH	65+ Enrollees	22,509 (99.7%)	22,509 (99.7%)	Pass
OP MH	Rural Enrollees	2,774 (94.6%)	2,774 (94.6%)	Pass
OP PC	All Enrollees	54,497 (99.9%)	54,513 (99.9%)	Pass
OP PC	Enrollees Living in Disadvantaged Neighborhoods	8,199 (100%)	8,199 (100%)	Pass
OP PC	Women Enrollees	5,096 (99.9%)	5,099 (99.9%)	Pass
OP PC	High Service Disability Rating Enrollees	13,728 (99.8%)	13,733 (99.9%)	Pass
OP PC	Minority Enrollees	24,221 (100%)	24,221 (100%)	Pass
OP PC	65+ Enrollees	22,544 (99.8%)	22,552 (99.9%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP PC	Rural Enrollees	2,854 (97.4%)	2,870 (97.9%)	Pass
OP Surgery Capability	All Enrollees	54,540 (99.9%)	54,540 (99.9%)	Pass
OP Surgery Capability	Enrollees Living in Disadvantaged Neighborhoods	8,199 (100%)	8,199 (100%)	Pass
OP Surgery Capability	Women Enrollees	5,101 (100%)	5,101 (100%)	Pass
OP Surgery Capability	High Service Disability Rating Enrollees	13,742 (99.9%)	13,742 (99.9%)	Pass
OP Surgery Capability	Minority Enrollees	24,220 (100%)	24,220 (100%)	Pass
OP Surgery Capability	65+ Enrollees	22,568 (99.9%)	22,568 (99.9%)	Pass
OP Surgery Capability	Rural Enrollees	2,897 (98.9%)	2,897 (98.9%)	Pass
OP Medical Specialist	All Enrollees	54,566 (100%)	54,566 (100%)	Pass
OP Medical Specialist	Enrollees Living in Disadvantaged Neighborhoods	8,199 (100%)	8,199 (100%)	Pass
OP Medical Specialist	Women Enrollees	5,103 (100%)	5,103 (100%)	Pass
OP Medical Specialist	High Service Disability Rating Enrollees	13,748 (100%)	13,748 (100%)	Pass
OP Medical Specialist	Minority Enrollees	24,222 (100%)	24,222 (100%)	Pass
OP Medical Specialist	65+ Enrollees	22,582 (100%)	22,582 (100%)	Pass
OP Medical Specialist	Rural Enrollees	2,923 (99.7%)	2,923 (99.7%)	Pass
OP Rehabilitation	All Enrollees	54,562 (100%)	54,562 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP Rehabilitation	Enrollees Living in Disadvantaged Neighborhoods	8,199 (100%)	8,199 (100%)	Pass
OP Rehabilitation	Women Enrollees	5,103 (100%)	5,103 (100%)	Pass
OP Rehabilitation	High Service Disability Rating Enrollees	13,748 (100%)	13,748 (100%)	Pass
OP Rehabilitation	Minority Enrollees	24,222 (100%)	24,222 (100%)	Pass
OP Rehabilitation	65+ Enrollees	22,579 (100%)	22,579 (100%)	Pass
OP Rehabilitation	Rural Enrollees	2,919 (99.6%)	2,919 (99.6%)	Pass
OP Surgical Specialist	All Enrollees	54,540 (99.9%)	54,540 (99.9%)	Pass
OP Surgical Specialist	Enrollees Living in Disadvantaged Neighborhoods	8,199 (100%)	8,199 (100%)	Pass
OP Surgical Specialist	Women Enrollees	5,101 (100%)	5,101 (100%)	Pass
OP Surgical Specialist	High Service Disability Rating Enrollees	13,742 (99.9%)	13,742 (99.9%)	Pass
OP Surgical Specialist	Minority Enrollees	24,220 (100%)	24,220 (100%)	Pass
OP Surgical Specialist	65+ Enrollees	22,568 (99.9%)	22,568 (99.9%)	Pass
OP Surgical Specialist	Rural Enrollees	2,897 (98.9%)	2,897 (98.9%)	Pass

Inpatient blind rehabilitation (IP BR), inpatient residential rehabilitation treatment programs (IP RRTP), and inpatient spinal cord injuries and disorders (IP SCI/D) are regional services and therefore measured at the VISN level. A market passes if its respective VISN continues to offer IP BR, IP RRTP, and IP SCI/D in the future state. If a VISN does not offer one or more of these services in the current state, then it does not need to offer them in the future state to pass. The VISN 08 Miami market is part of VISN 08, which has the following results:

TABLE 2 – VISN 08 MIAMI: ACCESS RESULTS FOR IP BR, IP RRTP, AND IP SCI/D

VISN	Service	Exists in VISN Current State?	Exists in VISN Future State?	Pass / Fail
08	IP BR	TRUE	TRUE	Pass
08	IP RRTP	TRUE	TRUE	Pass
08	IP SCID	TRUE	TRUE	Pass

Demand: Consistent

The Demand domain consists of three sub-criteria.

- **Sub-criteria 1-2** are measured by comparing the projected Veteran demand with the capacity of the HPIDN. To pass, a market's capacity must meet or exceed projected Veteran demand.
- **Sub-criterion 3** requires that the recommendation for VISN 08 Miami incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Miami passed all sub-criteria and is consistent with the Section 203 Demand criterion.

For sub-criteria 1-2, results are generated by service line at various levels of aggregation. There are three groups of services: (1) inpatient services provided by VA and community providers, (2) inpatient services primarily provided by VA, and (3) outpatient services provided by VA and community providers. Results for each group are shown in the sections below.

Inpatient Services Provided by VA and Community Providers:

IP MH, IP Med/Surg, and IP CLC are measured at the market level. A market passes if HPIDN capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds.

TABLE 3 – VISN 08 MIAMI: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP Med/Surg	Bed Shortage / Surplus (Market level)	82	76	2,578	2,654	2,572	Pass
IP MH	Bed Shortage / Surplus (Market level)	37	20	74	94	57	Pass

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP CLC	Bed Shortage / Surplus (Market level)	136	120	464	584	448	Pass

Inpatient Services Primarily Provided by VA:

IP BR, IP RRTP, and IP SCID, are regional services and therefore measured at the VISN level. It is assumed over the next ten years VA will continue to be the primary provider of these services. A market passes if its VISN's capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds. VISN 08 Miami is part of VISN 08, which has the following results:

TABLE 4 – VISN 08 MIAMI: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED PRIMARILY BY VA

Service	Measure	Projected Veteran Demand	HPIDN Capacity (includes only VA capacity)	Shortage / Surplus	Pass / Fail
IP RRTP	Bed Shortage / Surplus (VISN level)	513	565	52	Pass
IP BR	Bed Shortage / Surplus (Blind Rehab Region Level)	50	50	0	Pass
IP SCID	Bed Shortage / Surplus (VISN level)	109	152	43	Pass

Outpatient Services Provided by VA and Community Providers:

OP PC, OP MH, OP ED/UC, outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation are measured at the market level. To pass, a market's HPIDN capacity must meet or exceed projected Veteran demand. Demand for outpatient services is measured in Global Relative Value Units (GRVU) for the VA and Relative Value Units (RVU) for the community, translated into the number of clinicians required.

Note: Shortage and surplus values in Table 5 are rounded to the nearest whole number.

TABLE 5 – VISN 08 MIAMI: CAPACITY RESULTS FOR OUTPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Allergy and Immunology (Service)	1.1	1.5	1.2	2.7	2.0	Pass
Amb Medical: Cardiology (Service)	3.2	9.0	13.1	22.1	19.0	Pass
Amb Medical: Critical Care / Pulmonary Disease (Service)	2.7	10.4	6.8	17.2	15.0	Pass
Amb Medical: Dermatology (Service)	5.5	6.4	8.3	14.7	9.0	Pass
Amb Medical: Emergency Medicine (Service)	9.4	9.9	23.7	33.6	24.0	Pass
Amb Medical: Endocrinology (Service)	3.1	9.7	3.0	12.6	9.0	Pass
Amb Medical: Gastroenterology (Service)	4.7	8.7	6.2	14.9	10.0	Pass
Amb Medical: Hematology -Oncology (Service)	3.1	6.8	6.7	13.5	10.0	Pass
Amb Medical: Infectious Diseases (Service)	0.8	2.9	3.2	6.1	5.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Nephrology (Service)	2.6	7.2	3.4	10.6	8.0	Pass
Amb Medical: Neurology (Service)	4.3	8.4	7.5	15.9	12.0	Pass
Amb Medical: Optometry (Service)	8.1	20.6	12.0	32.7	25.0	Pass
Amb Medical: Pain Medicine (Service)	2.7	7.0	2.5	9.5	7.0	Pass
Amb Medical: Physical Medicine & Rehabilitation (Service)	9.0	39.6	3.5	43.1	34.0	Pass
Amb Medical: Rheumatology (Service)	1.0	5.0	2.0	7.0	6.0	Pass
Amb Surgical: Neurological Surgery (Service)	0.8	1.2	2.3	3.5	3.0	Pass
Amb Surgical: Obstetrics & Gynecology (Service)	0.9	1.5	14.7	16.3	15.0	Pass
Amb Surgical: Ophthalmology (Service)	6.9	9.0	10.3	19.2	12.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Surgical: Orthopaedic Surgery (Service)	1.5	3.0	7.0	10.0	8.0	Pass
Amb Surgical: Otolaryngology (Service)	2.0	4.8	4.2	9.0	7.0	Pass
Amb Surgical: Plastic Surgery (Service)	1.9	5.2	1.6	6.8	5.0	Pass
Amb Surgical: Podiatry (Service)	4.5	9.4	7.9	17.3	13.0	Pass
Amb Surgical: Surgery (Service)	2.9	11.9	20.5	32.3	29.0	Pass
Amb Surgical: Thoracic Surgery (Service)	0.7	0.3	1.3	1.6	1.0	Pass
Amb Surgical: Urology (Service)	3.8	5.7	4.7	10.4	7.0	Pass
Amb Surgical: Vascular Surgery (Service)	0.9	2.9	1.5	4.4	3.0	Pass
Dental	0.0	0.0	1.7	1.7	2.0	Pass
MH	92.3	158.4	53.3	211.7	119.0	Pass
PC	53.3	152.6	167.8	320.3	267.0	Pass

Quality: Consistent

The Quality domain consists of four sub-criteria.

- **Sub-criteria 1-2** are measured by ensuring the future state HPIDN maintains or improves access and provides sufficient capacity to meet projected Veteran demand leveraging only high-quality providers. To pass, a recommendation must pass the Demand (sub-criteria 1-2) and Access (sub-criteria 1-5) evaluations, indicating that access and capacity criteria are met via high-quality providers.
- **Sub-criterion 3** measures the recommendation’s ability to promote recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)
- **Sub-criterion 4** requires that VISN 08 Miami incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Miami passed all sub-criteria and is consistent with the Section 203 Quality criterion.

Quality Sub-criteria 1-2

For sub-criteria 1-2, the measures by service line are shown in the table below. The rationales for the quality criteria are outlined in the Section 203 methodology documentation.

TABLE 6 – VISN 08 MIAMI: QUALITY RESULTS FOR INPATIENT AND OUTPATIENT SERVICES

Service Line	Analysis Level	Measure	Pass / Fail
IP Med	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, Joint Commission (TJC) accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Surg	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, TJC accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass
IP MH	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals with psychiatric beds which achieve a 3-star plus Hospital Compare rating and TJC accreditation, as well as freestanding psychiatric facilities which achieve TJC accreditation? (Yes/No)	Pass
IP CLC	Market	Meets future Veteran access and demand through VA CLCs, VCCP skilled nursing facilities (SNF), and potential future VCCP SNFs which achieve a Nursing Home Compare 3-star-plus overall rating or 2-star-plus overall rating with 4-star-plus quality rating? (Yes/No)	Pass
IP RRTP	VISN	Meets future Veteran access and demand through VA RRTPs? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Blind Rehab	VISN / Blind Rehabilitation Region	Meets future Veteran access and demand through VA Blind Rehab Centers? (Yes/No)	Pass
IP SCI/D	VISN	Meets future Veteran access and demand through VA SCI/D Centers? (Yes/No)	Pass
PC	Market	Meets future Veteran access and demand through VA PC providers, VCCP PC Providers, and potential future VCCP PC providers who participate in the Centers for Medicare & Medicaid Services' Merit-based Incentive Payment System (MIPS)*? (Yes/No)	Pass
MH	Market	Meets future Veteran access and demand through VA MH providers, VCCP MH Providers, and potential future VCCP MH providers who participate in MIPS*? (Yes/No)	Pass
ED/UC	Market	Meets future Veteran access and demand through VA, VCCP ED/UCs, and potential future VCCP ED/UC providers who participate in MIPS*? (Yes/No)	Pass
OP Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
OP Spec Med	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Rehab	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

*Note: MIPS participation only applied when a specialty has significant participation (1,000 or more providers). Nurse Practitioners/Physician Assistants included regardless of MIPS participation.

Quality Sub-criterion 3:

This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass, the recommendation must meet one of the following tests:

- Maintain or create partnerships with Academic Affiliates and/or other high-quality community providers when available
- Modernize facilities to include state-of-the-art equipment.

TABLE 7 – VISN 08 MIAMI: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Mission: Consistent

The Mission domain consists of five sub-criteria.

- **Sub-criteria 1-4:** These sub-criteria measure the recommendation's ability to maintain or enhance VA's second, third, and fourth statutory missions.
- **Sub-criterion 5:** This sub-criterion requires that the recommendation for VISN 08 Miami incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Education (sub-criteria 1 and 2): A qualitative evaluation was used to determine if the VA recommendation maintained or enhanced VA's ability to execute its education mission. The analysis was performed at a VISN level, which allows for VA to make the adjustments necessary to maximize Health Professions Education (HPE) over the long-term while also requiring VA to maintain an HPE presence in every region it currently serves. VA determined that facilities with a related recommendation that transitioned an inpatient acute care service (inpatient medicine, surgery, mental health) to a non-VA delivered arrangement or deviated significantly from the current state introduced risk to the HPE mission in the VISN and should be offset by training growth in other areas of the VISN. All other facilities with a recommendation that maintained, replaced, or opened new inpatient acute care services in the same geographic area were deemed to maintain or enhance the HPE mission. VA determined that the recommendation for VISN 08 maintained or enhanced VA's ability to execute the training mission in the VISN.

Research (sub-criteria 1 and 3): For each category of research existing in the current state, a qualitative analysis was used to determine if the VA Recommendations maintained or enhanced each of those programs.

TABLE 8 – VISN 08 MIAMI: RESEARCH RESULTS

Facility	Total VA Funding	Future State	Pass / Fail
(V08) (546) Miami	\$6,170,867.00	Research Maintained at Site	Pass

Emergency Preparedness (sub-criteria 1 and 4): Given potential shifts in future Department of Defense (DoD) Military Treatment Facility capabilities and the need for flexibility in emergency response efforts, VA determined that it is critical to ensure that VAMCs designated as Primary Receiving Centers (PRC) continue to exist in markets where they currently exist. VA will seek guidance from DoD to operationalize any strategy impacting PRC designation (e.g., establishing new PRC designations, transferring designations).

TABLE 9 – VISN 08 MIAMI: EMERGENCY PREPAREDNESS RESULTS

PRC Designated VAMC (Current State)	PRC Designated VAMC (Future State)	Pass / Fail
No PRC VAMC in Market	No PRC VAMC in Market	Pass

Cost-effectiveness: Consistent

The Cost-effectiveness domain consists of three sub-criteria.

Sub-criteria 1-3: These sub-criteria measure the cost-effectiveness of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass, the VA Recommendation Cost Benefit Index (CBI) must be lower than the Status Quo CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.

TABLE 10 – VISN 08 MIAMI: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO STATUS QUO

Status Quo CBI	VA Recommendation CBI	VA Recommendation is Cost Effective
1.97	1.32	Pass

Sustainability: Consistent

The Sustainability domain consists of four sub-criteria

- **Sub-criterion 1:** This sub-criterion measures the long-term viability of each facility in the future state per the VA Recommendation. To pass, each facility must meet or exceed at least one of the demand-based benchmarks signaling long-term viability or be deemed essential via the Access or Demand domain analysis. In Access, a facility is deemed essential if one or more of its services in its corresponding service area is not fully covered by another VA or community provider offering the same service. In Demand, a facility is deemed essential if removing capacity would result in the inability to meet future Veteran demand.
- **Sub-criterion 2:** This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass this sub-criterion, the total cost (present value) of the VA Recommendation should not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.
- **Sub-criterion 3:** This sub-criterion measures if the recommendation promotes recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion's corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

- **Sub-criterion 4:** This sub-criterion requires that the recommendation for VISN 08 Miami incorporate at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

TABLE 11 – VISN 08 MIAMI: DEMAND-BASED LONG-TERM VIABILITY RESULTS

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
VAMC	(V08) (546) Miami [replacement]	IP Med	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	66,999.0	Pass
VAMC	(V08) (546) Miami [replacement]	IP MH	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	66,999.0	Pass
VAMC	(V08) (546) Miami [replacement]	IP Surg	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	66,999.0	Pass
CLC	(V08) (546XX) Fort Lauderdale CLC	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	85,680.0	Pass
CLC	(V08) (546XX) Homestead CLC	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	31,619.0	Pass
RRTP	(V08) (546XX) Miami RRTP	IP RRTP	Facility Meets or Exceeds Target of 17 Total RRTP ADC in Market	46.9	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
MS CBOC	(V08) (546BZ) Sunrise	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	89,906.0	Pass
MS CBOC	(V08) (546GC) Homestead	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	30,538.0	Pass
MS CBOC	(V08) (546GD) Pembroke Pines	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	85,254.0	Pass
MS CBOC	(V08) (546GF) Hollywood [replacement]	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	84,672.0	Pass
CBOC	(V08) (546GA) Miami Flagler	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	19,921.0	Pass
CBOC	(V08) (546GB) Key West	CBOC	Facility Meets or Exceeds Target of 1,200 Core Uniques	1,756.0	Pass
CBOC	(V08) (546GE) Key Largo	CBOC	Facility Meets or Exceeds Target of 2,400 Total Encounters	4,667.0	Pass

Note: New facilities which serve as replacements of existing facilities inherit the original locations' demand performance values. These are identified in the table with a tag of '[Relocated Data]'. OOS facilities, partnerships, and facilities with planned activation dates after 8/1/2020 are excluded from the results table.

Sustainability Sub-criterion 2: This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. To pass, the total cost (present value) of the VA Recommendation must not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below.

TABLE 12 – VISN 08 MIAMI: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO MODERNIZATION

Total Cost of Modernization (Present Value)	Total Cost of VA Recommendation (Present Value)	Modernization CBI	VA Recommendation CBI	Total Cost of VA Recommendation Less Than Modernization	VA Recommendation CBI is Lower than Modernization CBI	Pass / Fail
\$16,663M	\$17,133M	1.51	1.32	No	Yes	Pass

Sustainability Sub-criterion 3: This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:

- Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
- Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

TABLE 13 – VISN 08 MIAMI: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Global Trends: Consistent

Five of the six domains require the recommendation to incorporate trends in the evolution of U.S. health care. Due to the unique needs and circumstances of each market, it may not be relevant or possible for a market to incorporate a trend from each domain. As a result, the Section 203 evaluation requires a recommendation to incorporate one of the trends from the five domains. The sub-criteria from each domain requiring trends are listed below:

- Access: Sub-criterion 6
- Demand: Sub-criterion 3
- Quality: Sub-criterion 4

- Mission: Sub-criterion 5
- Sustainability: Sub-criterion 4

To pass, a recommendation must incorporate at least one trend from the Global Trends. Results for this market are shown in the table below:

TABLE 14 – VISN 08 MIAMI: INCORPORATION OF GLOBAL TRENDS

Trend	Recommendation Incorporated Trend (Yes/No)	Pass / Fail
Enables adoption of latest medical technology through facility modernization (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to evolve CLC capacity, patient experience, and quality (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to improve patient experience, and quality (Yes/No)	Yes	Pass
Increases use of Small House Model (Yes/No)	Yes	Pass
Considers performance in nationally recognized quality reporting programs (Nursing Home Compare, Hospital Compare, Inpatient Psychiatric Facility Quality Reporting (IPFQR) Program) (Yes/No)	Yes	Pass
Considers patient centricity: Leverages Veteran residential location used to optimize future state facility locations (Yes/No)	Yes	Pass

Market VISN 08 North

VA's recommendation for the VISN 08 North is consistent with all Section 203 criteria. Results for each domain are displayed in the subsequent sections.

Access: Consistent

The access domain consists of six sub-criteria.

- **Sub-criteria 1-5** are measured by comparing current and future state access to care in the high performing integrated delivery network (HPIDN) for all service lines.
Note: The HPIDN includes VA and community providers. Community providers include providers currently in the Veteran Community Care Program and potential future Veteran Community Care Program providers meeting quality criteria. Please reference the Section 203 Criteria Methodology to view the quality criteria.
- **Sub-criterion 6** requires that the recommendation for VISN 08 North incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 North passed all sub-criteria and is consistent with the Section 203 Access criterion.

For sub-criteria 1-5, results are generated by service line at various levels of aggregation. The following services are measured by comparing the percentage of enrollees within VA drive time standards to HPIDN providers in the current and future state by service line.

- **Inpatient:** Inpatient medicine/surgery (IP Med/Surg), inpatient mental health (IP MH), and inpatient community living centers (IP CLC)
- **Outpatient:** Outpatient primary care (OP PC), outpatient mental health (OP MH), outpatient emergency department / urgent care (OP ED/UC), outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation

To pass, a market must maintain or improve the percentage of enrollees within VA drive time standards in the future state as shown below:

TABLE 1 – VISN 08 NORTH: ACCESS RESULTS FOR IP MED/SURG, IP MH, IP CLC AND OUTPATIENT PRIMARY AND SPECIALTY CARE

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	All Enrollees	199,417 (99.9%)	199,414 (99.9%)	Pass
IP Med/Surg	Enrollees Living in Disadvantaged Neighborhoods	77,239 (99.9%)	77,237 (99.9%)	Pass
IP Med/Surg	Women Enrollees	20,191 (100%)	20,190 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	High Service Disability Rating Enrollees	50,532 (99.9%)	50,532 (99.9%)	Pass
IP Med/Surg	Minority Enrollees	46,048 (100%)	46,048 (100%)	Pass
IP Med/Surg	65+ Enrollees	97,804 (99.9%)	97,802 (99.9%)	Pass
IP Med/Surg	Rural Enrollees	71,868 (99.8%)	71,865 (99.8%)	Pass
IP CLC	All Enrollees	185,686 (93.1%)	199,215 (99.8%)	Pass
IP CLC	Enrollees Living in Disadvantaged Neighborhoods	71,108 (92%)	77,294 (100%)	Pass
IP CLC	Women Enrollees	18,959 (93.9%)	20,177 (99.9%)	Pass
IP CLC	High Service Disability Rating Enrollees	46,964 (92.9%)	50,464 (99.8%)	Pass
IP CLC	Minority Enrollees	44,104 (95.8%)	46,028 (100%)	Pass
IP CLC	65+ Enrollees	90,606 (92.6%)	97,662 (99.8%)	Pass
IP CLC	Rural Enrollees	58,537 (81.3%)	71,698 (99.6%)	Pass
IP MH	All Enrollees	199,414 (99.9%)	199,414 (99.9%)	Pass
IP MH	Enrollees Living in Disadvantaged Neighborhoods	77,237 (99.9%)	77,237 (99.9%)	Pass
IP MH	Women Enrollees	20,190 (100%)	20,190 (100%)	Pass
IP MH	High Service Disability Rating Enrollees	50,532 (99.9%)	50,532 (99.9%)	Pass
IP MH	Minority Enrollees	46,048 (100%)	46,048 (100%)	Pass
IP MH	65+ Enrollees	97,802 (99.9%)	97,802 (99.9%)	Pass
IP MH	Rural Enrollees	71,865 (99.8%)	71,865 (99.8%)	Pass
OP ED/UC	All Enrollees	199,427 (99.9%)	199,442 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP ED/UC	Enrollees Living in Disadvantaged Neighborhoods	77,227 (99.9%)	77,236 (99.9%)	Pass
OP ED/UC	Women Enrollees	20,192 (100%)	20,192 (100%)	Pass
OP ED/UC	High Service Disability Rating Enrollees	50,538 (100%)	50,541 (100%)	Pass
OP ED/UC	Minority Enrollees	46,043 (100%)	46,047 (100%)	Pass
OP ED/UC	65+ Enrollees	97,811 (99.9%)	97,820 (99.9%)	Pass
OP ED/UC	Rural Enrollees	71,878 (99.8%)	71,893 (99.9%)	Pass
OP MH	All Enrollees	197,417 (98.9%)	197,593 (99%)	Pass
OP MH	Enrollees Living in Disadvantaged Neighborhoods	75,612 (97.8%)	75,752 (98%)	Pass
OP MH	Women Enrollees	20,044 (99.2%)	20,058 (99.3%)	Pass
OP MH	High Service Disability Rating Enrollees	50,083 (99.1%)	50,121 (99.1%)	Pass
OP MH	Minority Enrollees	45,827 (99.5%)	45,835 (99.5%)	Pass
OP MH	65+ Enrollees	96,684 (98.8%)	96,783 (98.9%)	Pass
OP MH	Rural Enrollees	69,909 (97.1%)	70,049 (97.3%)	Pass
OP PC	All Enrollees	199,212 (99.8%)	199,348 (99.9%)	Pass
OP PC	Enrollees Living in Disadvantaged Neighborhoods	77,097 (99.7%)	77,222 (99.9%)	Pass
OP PC	Women Enrollees	20,179 (99.9%)	20,188 (99.9%)	Pass
OP PC	High Service Disability Rating Enrollees	50,486 (99.9%)	50,518 (99.9%)	Pass
OP PC	Minority Enrollees	46,044 (100%)	46,046 (100%)	Pass
OP PC	65+ Enrollees	97,675 (99.8%)	97,763 (99.9%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP PC	Rural Enrollees	71,667 (99.5%)	71,804 (99.7%)	Pass
OP Surgery Capability	All Enrollees	199,457 (100%)	199,471 (100%)	Pass
OP Surgery Capability	Enrollees Living in Disadvantaged Neighborhoods	77,260 (99.9%)	77,274 (99.9%)	Pass
OP Surgery Capability	Women Enrollees	20,195 (100%)	20,195 (100%)	Pass
OP Surgery Capability	High Service Disability Rating Enrollees	50,541 (100%)	50,545 (100%)	Pass
OP Surgery Capability	Minority Enrollees	46,049 (100%)	46,050 (100%)	Pass
OP Surgery Capability	65+ Enrollees	97,831 (99.9%)	97,841 (99.9%)	Pass
OP Surgery Capability	Rural Enrollees	71,908 (99.9%)	71,923 (99.9%)	Pass
OP Medical Specialist	All Enrollees	199,494 (100%)	199,494 (100%)	Pass
OP Medical Specialist	Enrollees Living in Disadvantaged Neighborhoods	77,288 (99.9%)	77,288 (99.9%)	Pass
OP Medical Specialist	Women Enrollees	20,196 (100%)	20,196 (100%)	Pass
OP Medical Specialist	High Service Disability Rating Enrollees	50,550 (100%)	50,550 (100%)	Pass
OP Medical Specialist	Minority Enrollees	46,050 (100%)	46,050 (100%)	Pass
OP Medical Specialist	65+ Enrollees	97,858 (100%)	97,858 (100%)	Pass
OP Medical Specialist	Rural Enrollees	71,945 (99.9%)	71,945 (99.9%)	Pass
OP Rehabilitation	All Enrollees	199,493 (100%)	199,493 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP Rehabilitation	Enrollees Living in Disadvantaged Neighborhoods	77,287 (99.9%)	77,287 (99.9%)	Pass
OP Rehabilitation	Women Enrollees	20,196 (100%)	20,196 (100%)	Pass
OP Rehabilitation	High Service Disability Rating Enrollees	50,550 (100%)	50,550 (100%)	Pass
OP Rehabilitation	Minority Enrollees	46,050 (100%)	46,050 (100%)	Pass
OP Rehabilitation	65+ Enrollees	97,857 (100%)	97,857 (100%)	Pass
OP Rehabilitation	Rural Enrollees	71,944 (99.9%)	71,944 (99.9%)	Pass
OP Surgical Specialist	All Enrollees	199,471 (100%)	199,484 (100%)	Pass
OP Surgical Specialist	Enrollees Living in Disadvantaged Neighborhoods	77,274 (99.9%)	77,287 (99.9%)	Pass
OP Surgical Specialist	Women Enrollees	20,195 (100%)	20,195 (100%)	Pass
OP Surgical Specialist	High Service Disability Rating Enrollees	50,545 (100%)	50,548 (100%)	Pass
OP Surgical Specialist	Minority Enrollees	46,049 (100%)	46,050 (100%)	Pass
OP Surgical Specialist	65+ Enrollees	97,844 (100%)	97,852 (100%)	Pass
OP Surgical Specialist	Rural Enrollees	71,922 (99.9%)	71,935 (99.9%)	Pass

Inpatient blind rehabilitation (IP BR), inpatient residential rehabilitation treatment programs (IP RRTP), and inpatient spinal cord injuries and disorders (IP SCI/D) are regional services and therefore measured at the VISN level. A market passes if its respective VISN continues to offer IP BR, IP RRTP, and IP SCI/D in the future state. If a VISN does not offer one or more of these services in the current state, then it does not need to offer them in the future state to pass. The VISN 08 North market is part of VISN 08, which has the following results:

TABLE 2 – VISN 08 NORTH: ACCESS RESULTS FOR IP BR, IP RRTP, AND IP SCI/D

VISN	Service	Exists in VISN Current State?	Exists in VISN Future State?	Pass / Fail
08	IP BR	TRUE	TRUE	Pass
08	IP RRTP	TRUE	TRUE	Pass
08	IP SCID	TRUE	TRUE	Pass

Demand: Consistent

The Demand domain consists of three sub-criteria.

- **Sub-criteria 1-2** are measured by comparing the projected Veteran demand with the capacity of the HPIDN. To pass, a market's capacity must meet or exceed projected Veteran demand.
- **Sub-criterion 3** requires that the recommendation for VISN 08 North incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 North passed all sub-criteria and is consistent with the Section 203 Demand criterion.

For sub-criteria 1-2, results are generated by service line at various levels of aggregation. There are three groups of services: (1) inpatient services provided by VA and community providers, (2) inpatient services primarily provided by VA, and (3) outpatient services provided by VA and community providers. Results for each group are shown in the sections below.

Inpatient Services Provided by VA and Community Providers:

IP MH, IP Med/Surg, and IP CLC are measured at the market level. A market passes if HPIDN capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds.

TABLE 3 – VISN 08 NORTH: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP Med/Surg	Bed Shortage / Surplus (Market level)	296	242	980	1,222	926	Pass
IP MH	Bed Shortage / Surplus (Market level)	120	60	135	195	75	Pass

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP CLC	Bed Shortage / Surplus (Market level)	348	150	668	818	470	Pass

Inpatient Services Primarily Provided by VA:

IP BR, IP RRTP, and IP SCID, are regional services and therefore measured at the VISN level. It is assumed over the next ten years VA will continue to be the primary provider of these services. A market passes if its VISN's capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds. VISN 08 North is part of VISN 08, which has the following results:

TABLE 4 – VISN 08 NORTH: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED PRIMARILY BY VA

Service	Measure	Projected Veteran Demand	HPIDN Capacity (includes only VA capacity)	Shortage / Surplus	Pass / Fail
IP RRTP	Bed Shortage / Surplus (VISN level)	513	565	52	Pass
IP BR	Bed Shortage / Surplus (Blind Rehab Region Level)	50	50	0	Pass
IP SCID	Bed Shortage / Surplus (VISN level)	109	152	43	Pass

Outpatient Services Provided by VA and Community Providers:

OP PC, OP MH, OP ED/UC, outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation are measured at the market level. To pass, a market's HPIDN capacity must meet or exceed projected Veteran demand. Demand for outpatient services is measured in Global Relative Value Units (GRVU) for the VA and Relative Value Units (RVU) for the community, translated into the number of clinicians required.

Note: Shortage and surplus values in Table 5 are rounded to the nearest whole number.

TABLE 5 – VISN 08 NORTH: CAPACITY RESULTS FOR OUTPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Allergy and Immunology (Service)	1.4	3.5	0.6	4.1	3.0	Pass
Amb Medical: Cardiology (Service)	9.1	18.4	12.3	30.7	22.0	Pass
Amb Medical: Critical Care / Pulmonary Disease (Service)	9.5	28.2	7.6	35.9	26.0	Pass
Amb Medical: Dermatology (Service)	8.5	10.0	6.4	16.5	8.0	Pass
Amb Medical: Emergency Medicine (Service)	34.5	31.0	24.2	55.3	21.0	Pass
Amb Medical: Endocrinology (Service)	4.0	12.4	2.4	14.8	11.0	Pass
Amb Medical: Gastroenterology (Service)	13.7	22.1	7.0	29.0	15.0	Pass
Amb Medical: Hematology -Oncology (Service)	10.6	32.8	6.9	39.7	29.0	Pass
Amb Medical: Infectious Diseases (Service)	1.7	8.6	2.3	10.9	9.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Nephrology (Service)	6.2	13.1	3.6	16.7	11.0	Pass
Amb Medical: Neurology (Service)	6.0	34.6	6.9	41.5	35.0	Pass
Amb Medical: Optometry (Service)	42.0	81.0	9.9	90.9	49.0	Pass
Amb Medical: Pain Medicine (Service)	1.3	5.5	3.5	9.0	8.0	Pass
Amb Medical: Physical Medicine & Rehabilitation (Service)	13.7	80.6	2.4	83.0	69.0	Pass
Amb Medical: Rheumatology (Service)	1.8	14.6	2.0	16.6	15.0	Pass
Amb Surgical: Neurological Surgery (Service)	1.4	1.1	3.1	4.2	3.0	Pass
Amb Surgical: Obstetrics & Gynecology (Service)	3.5	5.5	10.7	16.2	13.0	Pass
Amb Surgical: Ophthalmology (Service)	21.6	16.7	6.2	22.9	1.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Surgical: Orthopaedic Surgery (Service)	7.5	10.0	7.0	16.9	9.0	Pass
Amb Surgical: Otolaryngology (Service)	3.7	7.2	3.9	11.1	7.0	Pass
Amb Surgical: Plastic Surgery (Service)	4.7	10.3	1.4	11.6	7.0	Pass
Amb Surgical: Podiatry (Service)	19.9	30.0	4.8	34.8	15.0	Pass
Amb Surgical: Surgery (Service)	6.7	36.4	20.4	56.9	50.0	Pass
Amb Surgical: Thoracic Surgery (Service)	0.6	5.3	0.8	6.1	6.0	Pass
Amb Surgical: Urology (Service)	8.1	15.9	5.0	20.9	13.0	Pass
Amb Surgical: Vascular Surgery (Service)	1.2	3.7	1.3	4.9	4.0	Pass
Dental	0.0	0.0	1.5	1.5	1.0	Pass
MH	218.8	383.0	43.8	426.8	208.0	Pass
PC	187.7	452.5	184.5	637.0	449.0	Pass

Quality: Consistent

The Quality domain consists of four sub-criteria.

- **Sub-criteria 1-2** are measured by ensuring the future state HPIDN maintains or improves access and provides sufficient capacity to meet projected Veteran demand leveraging only high-quality providers. To pass, a recommendation must pass the Demand (sub-criteria 1-2) and Access (sub-criteria 1-5) evaluations, indicating that access and capacity criteria are met via high-quality providers.
- **Sub-criterion 3** measures the recommendation’s ability to promote recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)
- **Sub-criterion 4** requires that VISN 08 North incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 North passed all sub-criteria and is consistent with the Section 203 Quality criterion.

Quality Sub-criteria 1-2

For sub-criteria 1-2, the measures by service line are shown in the table below. The rationales for the quality criteria are outlined in the Section 203 methodology documentation.

TABLE 6 – VISN 08 NORTH: QUALITY RESULTS FOR INPATIENT AND OUTPATIENT SERVICES

Service Line	Analysis Level	Measure	Pass / Fail
IP Med	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, Joint Commission (TJC) accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Surg	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, TJC accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass
IP MH	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals with psychiatric beds which achieve a 3-star plus Hospital Compare rating and TJC accreditation, as well as freestanding psychiatric facilities which achieve TJC accreditation? (Yes/No)	Pass
IP CLC	Market	Meets future Veteran access and demand through VA CLCs, VCCP skilled nursing facilities (SNF), and potential future VCCP SNFs which achieve a Nursing Home Compare 3-star-plus overall rating or 2-star-plus overall rating with 4-star-plus quality rating? (Yes/No)	Pass
IP RRTP	VISN	Meets future Veteran access and demand through VA RRTPs? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Blind Rehab	VISN / Blind Rehabilitation Region	Meets future Veteran access and demand through VA Blind Rehab Centers? (Yes/No)	Pass
IP SCI/D	VISN	Meets future Veteran access and demand through VA SCI/D Centers? (Yes/No)	Pass
PC	Market	Meets future Veteran access and demand through VA PC providers, VCCP PC Providers, and potential future VCCP PC providers who participate in the Centers for Medicare & Medicaid Services' Merit-based Incentive Payment System (MIPS)*? (Yes/No)	Pass
MH	Market	Meets future Veteran access and demand through VA MH providers, VCCP MH Providers, and potential future VCCP MH providers who participate in MIPS*? (Yes/No)	Pass
ED/UC	Market	Meets future Veteran access and demand through VA, VCCP ED/UCs, and potential future VCCP ED/UC providers who participate in MIPS*? (Yes/No)	Pass
OP Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
OP Spec Med	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Rehab	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

*Note: MIPS participation only applied when a specialty has significant participation (1,000 or more providers). Nurse Practitioners/Physician Assistants included regardless of MIPS participation.

Quality Sub-criterion 3:

This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass, the recommendation must meet one of the following tests:

- Maintain or create partnerships with Academic Affiliates and/or other high-quality community providers when available
- Modernize facilities to include state-of-the-art equipment.

TABLE 7 – VISN 08 NORTH: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Mission: Consistent

The Mission domain consists of five sub-criteria.

- **Sub-criteria 1-4:** These sub-criteria measure the recommendation's ability to maintain or enhance VA's second, third, and fourth statutory missions.
- **Sub-criterion 5:** This sub-criterion requires that the recommendation for VISN 08 North incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Education (sub-criteria 1 and 2): A qualitative evaluation was used to determine if the VA recommendation maintained or enhanced VA's ability to execute its education mission. The analysis was performed at a VISN level, which allows for VA to make the adjustments necessary to maximize Health Professions Education (HPE) over the long-term while also requiring VA to maintain an HPE presence in every region it currently serves. VA determined that facilities with a related recommendation that transitioned an inpatient acute care service (inpatient medicine, surgery, mental health) to a non-VA delivered arrangement or deviated significantly from the current state introduced risk to the HPE mission in the VISN and should be offset by training growth in other areas of the VISN. All other facilities with a recommendation that maintained, replaced, or opened new inpatient acute care services in the same geographic area were deemed to maintain or enhance the HPE mission. VA determined that the recommendation for VISN 08 maintained or enhanced VA's ability to execute the training mission in the VISN.

Research (sub-criteria 1 and 3): For each category of research existing in the current state, a qualitative analysis was used to determine if the VA Recommendations maintained or enhanced each of those programs.

TABLE 8 – VISN 08 NORTH: RESEARCH RESULTS

Facility	Total VA Funding	Future State	Pass / Fail
(V08) (573) Gainesville	\$4,837,227.00	Research Maintained at Site	Pass
(V08) (573A4) Lake City	\$0.00	Maintained	Pass

Emergency Preparedness (sub-criteria 1 and 4): Given potential shifts in future Department of Defense (DoD) Military Treatment Facility capabilities and the need for flexibility in emergency response efforts, VA determined that it is critical to ensure that VAMCs designated as Primary Receiving Centers (PRC) continue to exist in markets where they currently exist. VA will seek guidance from DoD to operationalize any strategy impacting PRC designation (e.g., establishing new PRC designations, transferring designations).

TABLE 9 – VISN 08 NORTH: EMERGENCY PREPAREDNESS RESULTS

PRC Designated VAMC (Current State)	PRC Designated VAMC (Future State)	Pass / Fail
No PRC VAMC in Market	No PRC VAMC in Market	Pass

Cost-effectiveness: Consistent

The Cost-effectiveness domain consists of three sub-criteria.

Sub-criteria 1-3: These sub-criteria measure the cost-effectiveness of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass, the VA Recommendation Cost Benefit Index (CBI) must be lower than the Status Quo CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.

TABLE 10 – VISN 08 NORTH: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO STATUS QUO

Status Quo CBI	VA Recommendation CBI	VA Recommendation is Cost Effective
4.72	2.89	Pass

Sustainability: Consistent

The Sustainability domain consists of four sub-criteria

- Sub-criterion 1:** This sub-criterion measures the long-term viability of each facility in the future state per the VA Recommendation. To pass, each facility must meet or exceed at least one of the demand-based benchmarks signaling long-term viability or be deemed essential via the Access or Demand domain analysis. In Access, a facility is deemed essential if one or more of its services in its corresponding service area is not fully covered by another VA or community provider offering the same service. In Demand, a facility is deemed essential if removing capacity would result in the inability to meet future Veteran demand.
- Sub-criterion 2:** This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass this sub-criterion, the total cost (present value) of the VA Recommendation should not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.

- **Sub-criterion 3:** This sub-criterion measures if the recommendation promotes recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)
- **Sub-criterion 4:** This sub-criterion requires that the recommendation for VISN 08 North incorporate at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

TABLE 11 – VISN 08 NORTH: DEMAND-BASED LONG-TERM VIABILITY RESULTS

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
VAMC	(V08) (573) Gainesville	IP Med	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	38,954.0	Pass
VAMC	(V08) (573) Gainesville	IP MH	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	38,954.0	Pass
VAMC	(V08) (573) Gainesville	IP Surg	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	38,954.0	Pass
VAMC	(V08) (573A4) Lake City	IP CLC	Facility Meets or Exceeds Target of 24,000 Overlapping Enrollees in a Rural area, 60	28,077.0	Pass
VAMC	(V08) (573A4) Lake City	IP RRTP	Facility Meets or Exceeds Target of 51 Total RRTP ADC in Market	108.3	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
VAMC	(V08) (XXX) Jacksonville	IP Med	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	73,455.0	Pass
VAMC	(V08) (XXX) Jacksonville	IP Surg	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	73,455.0	Pass
VAMC	(V08) (XXX) Jacksonville	IP MH	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	73,455.0	Pass
CLC	(V08) (573XX) Gainesville CLC	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	37,313.0	Pass
RRTP	(V08) (573XX) Gainesville RRTP [replacement]	IP RRTP	Facility Meets or Exceeds Target of 51 Total RRTP ADC in Market	108.3	Pass
RRTP	(V08) (573XX) Jacksonville RRTP	IP RRTP	Facility Meets or Exceeds Target of 51 Total RRTP ADC in Market	108.3	Pass
HCC	(V08) (573BY) Jacksonville 1	HCC	Facility Meets or Exceeds Target of 34,000 Overlapping Enrollees, 60	71,350.0	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
MS CBOC	(V08) (573GA) Valdosta	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	13,673.0	Pass
MS CBOC	(V08) (573GE) Saint Augustine	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	74,061.0	Pass
MS CBOC	(V08) (573GF) Tallahassee	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	14,823.0	Pass
MS CBOC	(V08) (573GI) The Villages	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	60,689.0	Pass
MS CBOC	(V08) (573QJ) Jacksonville 2	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	72,663.0	Pass
MS CBOC	(V08) (573GD) Ocala	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	63,970.0	Pass
MS CBOC	(V08) (573XX) The Villages MS CBOC	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	62,368.0	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
MS CBOC	(V08) (573XX) Jacksonville MS CBOC	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	73,356.0	Pass
CBOC	(V08) (573GJ) St. Marys	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	5,809.0	Pass
CBOC	(V08) (573GK) Marianna	CBOC	Facility Meets or Exceeds Target of 1,200 Core Uniques	2,637.0	Pass
CBOC	(V08) (573GL) Palatka	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	4,738.0	Pass
CBOC	(V08) (573GM) Waycross	CBOC	Facility Meets or Exceeds Target of 1,200 Core Uniques	2,462.0	Pass
CBOC	(V08) (XXX) Bunnell	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	11,251.0	Pass
CBOC	(V08) (XXX) Thomasville	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	2,781.0	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
CBOC	(V08) (573XX) Gainesville CBOC	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	11,756.0	Pass

Note: New facilities which serve as replacements of existing facilities inherit the original locations' demand performance values. These are identified in the table with a tag of '[Relocated Data]'. OOS facilities, partnerships, and facilities with planned activation dates after 8/1/2020 are excluded from the results table.

Sustainability Sub-criterion 2: This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. To pass, the total cost (present value) of the VA Recommendation must not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below.

TABLE 12 – VISN 08 NORTH: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO MODERNIZATION

Total Cost of Modernization (Present Value)	Total Cost of VA Recommendation (Present Value)	Modernization CBI	VA Recommendation CBI	Total Cost of VA Recommendation Less Than Modernization	VA Recommendation CBI is Lower than Modernization CBI	Pass / Fail
\$39,792M	\$40,431M	3.62	2.89	No	Yes	Pass

Sustainability Sub-criterion 3: This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion's corresponding measures:

- Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
- Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

TABLE 13 – VISN 08 NORTH: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Global Trends: Consistent

Five of the six domains require the recommendation to incorporate trends in the evolution of U.S. health care. Due to the unique needs and circumstances of each market, it may not be relevant or possible for a market to incorporate a trend from each domain. As a result, the Section 203 evaluation requires a recommendation to incorporate one of the trends from the five domains. The sub-criteria from each domain requiring trends are listed below:

- Access: Sub-criterion 6
- Demand: Sub-criterion 3
- Quality: Sub-criterion 4
- Mission: Sub-criterion 5
- Sustainability: Sub-criterion 4

To pass, a recommendation must incorporate at least one trend from the Global Trends. Results for this market are shown in the table below:

TABLE 14 – VISN 08 NORTH: INCORPORATION OF GLOBAL TRENDS

Trend	Recommendation Incorporated Trend (Yes/No)	Pass / Fail
Establishes standalone ASC facilities to meet outpatient surgical workload (Yes/No)	Yes	Pass
Increases capacity for ambulatory care delivery (Yes/No)	Yes	Pass
Enables adoption of latest medical technology through facility modernization (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to evolve CLC capacity, patient experience, and quality (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to improve patient experience, and quality (Yes/No)	Yes	Pass

Trend	Recommendation Incorporated Trend (Yes/No)	Pass / Fail
Increases use of Small House Model (Yes/No)	Yes	Pass
Considers performance in nationally recognized quality reporting programs (Nursing Home Compare, Hospital Compare, Inpatient Psychiatric Facility Quality Reporting (IPFQR) Program) (Yes/No)	Yes	Pass
Considers patient centricity: Leverages Veteran residential location used to optimize future state facility locations (Yes/No)	Yes	Pass

Market VISN 08 Orlando

VA's recommendation for the VISN 08 Orlando is consistent with all Section 203 criteria. Results for each domain are displayed in the subsequent sections.

Access: Consistent

The access domain consists of six sub-criteria.

- **Sub-criteria 1-5** are measured by comparing current and future state access to care in the high performing integrated delivery network (HPIDN) for all service lines.
Note: The HPIDN includes VA and community providers. Community providers include providers currently in the Veteran Community Care Program and potential future Veteran Community Care Program providers meeting quality criteria. Please reference the Section 203 Criteria Methodology to view the quality criteria.
- **Sub-criterion 6** requires that the recommendation for VISN 08 Orlando incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Orlando passed all sub-criteria and is consistent with the Section 203 Access criterion.

For sub-criteria 1-5, results are generated by service line at various levels of aggregation. The following services are measured by comparing the percentage of enrollees within VA drive time standards to HPIDN providers in the current and future state by service line.

- **Inpatient:** Inpatient medicine/surgery (IP Med/Surg), inpatient mental health (IP MH), and inpatient community living centers (IP CLC)
- **Outpatient:** Outpatient primary care (OP PC), outpatient mental health (OP MH), outpatient emergency department / urgent care (OP ED/UC), outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation

To pass, a market must maintain or improve the percentage of enrollees within VA drive time standards in the future state as shown below:

TABLE 1 – VISN 08 ORLANDO: ACCESS RESULTS FOR IP MED/SURG, IP MH, IP CLC AND OUTPATIENT PRIMARY AND SPECIALTY CARE

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	All Enrollees	135,996 (100%)	135,996 (100%)	Pass
IP Med/Surg	Enrollees Living in Disadvantaged Neighborhoods	27,417 (100%)	27,417 (100%)	Pass
IP Med/Surg	Women Enrollees	13,064 (100%)	13,064 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	High Service Disability Rating Enrollees	39,396 (100%)	39,396 (100%)	Pass
IP Med/Surg	Minority Enrollees	34,269 (100%)	34,269 (100%)	Pass
IP Med/Surg	65+ Enrollees	65,194 (100%)	65,194 (100%)	Pass
IP Med/Surg	Rural Enrollees	5,924 (100%)	5,924 (100%)	Pass
IP CLC	All Enrollees	134,350 (98.8%)	135,788 (99.8%)	Pass
IP CLC	Enrollees Living in Disadvantaged Neighborhoods	27,335 (99.7%)	27,400 (99.9%)	Pass
IP CLC	Women Enrollees	12,908 (98.8%)	13,043 (99.8%)	Pass
IP CLC	High Service Disability Rating Enrollees	38,830 (98.6%)	39,345 (99.9%)	Pass
IP CLC	Minority Enrollees	33,701 (98.3%)	34,253 (100%)	Pass
IP CLC	65+ Enrollees	64,442 (98.8%)	65,076 (99.8%)	Pass
IP CLC	Rural Enrollees	4,636 (78.3%)	5,775 (97.5%)	Pass
IP MH	All Enrollees	135,996 (100%)	135,996 (100%)	Pass
IP MH	Enrollees Living in Disadvantaged Neighborhoods	27,417 (100%)	27,417 (100%)	Pass
IP MH	Women Enrollees	13,064 (100%)	13,064 (100%)	Pass
IP MH	High Service Disability Rating Enrollees	39,396 (100%)	39,396 (100%)	Pass
IP MH	Minority Enrollees	34,269 (100%)	34,269 (100%)	Pass
IP MH	65+ Enrollees	65,194 (100%)	65,194 (100%)	Pass
IP MH	Rural Enrollees	5,924 (100%)	5,924 (100%)	Pass
OP ED/UC	All Enrollees	135,996 (100%)	135,996 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP ED/UC	Enrollees Living in Disadvantaged Neighborhoods	27,417 (100%)	27,417 (100%)	Pass
OP ED/UC	Women Enrollees	13,064 (100%)	13,064 (100%)	Pass
OP ED/UC	High Service Disability Rating Enrollees	39,396 (100%)	39,396 (100%)	Pass
OP ED/UC	Minority Enrollees	34,269 (100%)	34,269 (100%)	Pass
OP ED/UC	65+ Enrollees	65,194 (100%)	65,194 (100%)	Pass
OP ED/UC	Rural Enrollees	5,924 (100%)	5,924 (100%)	Pass
OP MH	All Enrollees	135,855 (99.9%)	135,865 (99.9%)	Pass
OP MH	Enrollees Living in Disadvantaged Neighborhoods	27,376 (99.9%)	27,376 (99.9%)	Pass
OP MH	Women Enrollees	13,047 (99.9%)	13,047 (99.9%)	Pass
OP MH	High Service Disability Rating Enrollees	39,358 (99.9%)	39,360 (99.9%)	Pass
OP MH	Minority Enrollees	34,260 (100%)	34,260 (100%)	Pass
OP MH	65+ Enrollees	65,107 (99.9%)	65,117 (99.9%)	Pass
OP MH	Rural Enrollees	5,811 (98.1%)	5,811 (98.1%)	Pass
OP PC	All Enrollees	135,851 (99.9%)	135,863 (99.9%)	Pass
OP PC	Enrollees Living in Disadvantaged Neighborhoods	27,384 (99.9%)	27,384 (99.9%)	Pass
OP PC	Women Enrollees	13,047 (99.9%)	13,047 (99.9%)	Pass
OP PC	High Service Disability Rating Enrollees	39,355 (99.9%)	39,357 (99.9%)	Pass
OP PC	Minority Enrollees	34,257 (100%)	34,257 (100%)	Pass
OP PC	65+ Enrollees	65,114 (99.9%)	65,126 (99.9%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP PC	Rural Enrollees	5,804 (98%)	5,805 (98%)	Pass
OP Surgery Capability	All Enrollees	135,995 (100%)	135,995 (100%)	Pass
OP Surgery Capability	Enrollees Living in Disadvantaged Neighborhoods	27,417 (100%)	27,417 (100%)	Pass
OP Surgery Capability	Women Enrollees	13,064 (100%)	13,064 (100%)	Pass
OP Surgery Capability	High Service Disability Rating Enrollees	39,396 (100%)	39,396 (100%)	Pass
OP Surgery Capability	Minority Enrollees	34,269 (100%)	34,269 (100%)	Pass
OP Surgery Capability	65+ Enrollees	65,194 (100%)	65,194 (100%)	Pass
OP Surgery Capability	Rural Enrollees	5,924 (100%)	5,924 (100%)	Pass
OP Medical Specialist	All Enrollees	135,996 (100%)	135,996 (100%)	Pass
OP Medical Specialist	Enrollees Living in Disadvantaged Neighborhoods	27,417 (100%)	27,417 (100%)	Pass
OP Medical Specialist	Women Enrollees	13,064 (100%)	13,064 (100%)	Pass
OP Medical Specialist	High Service Disability Rating Enrollees	39,396 (100%)	39,396 (100%)	Pass
OP Medical Specialist	Minority Enrollees	34,269 (100%)	34,269 (100%)	Pass
OP Medical Specialist	65+ Enrollees	65,194 (100%)	65,194 (100%)	Pass
OP Medical Specialist	Rural Enrollees	5,924 (100%)	5,924 (100%)	Pass
OP Rehabilitation	All Enrollees	135,996 (100%)	135,996 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP Rehabilitation	Enrollees Living in Disadvantaged Neighborhoods	27,417 (100%)	27,417 (100%)	Pass
OP Rehabilitation	Women Enrollees	13,064 (100%)	13,064 (100%)	Pass
OP Rehabilitation	High Service Disability Rating Enrollees	39,396 (100%)	39,396 (100%)	Pass
OP Rehabilitation	Minority Enrollees	34,269 (100%)	34,269 (100%)	Pass
OP Rehabilitation	65+ Enrollees	65,194 (100%)	65,194 (100%)	Pass
OP Rehabilitation	Rural Enrollees	5,924 (100%)	5,924 (100%)	Pass
OP Surgical Specialist	All Enrollees	135,995 (100%)	135,995 (100%)	Pass
OP Surgical Specialist	Enrollees Living in Disadvantaged Neighborhoods	27,417 (100%)	27,417 (100%)	Pass
OP Surgical Specialist	Women Enrollees	13,064 (100%)	13,064 (100%)	Pass
OP Surgical Specialist	High Service Disability Rating Enrollees	39,396 (100%)	39,396 (100%)	Pass
OP Surgical Specialist	Minority Enrollees	34,269 (100%)	34,269 (100%)	Pass
OP Surgical Specialist	65+ Enrollees	65,194 (100%)	65,194 (100%)	Pass
OP Surgical Specialist	Rural Enrollees	5,924 (100%)	5,924 (100%)	Pass

Inpatient blind rehabilitation (IP BR), inpatient residential rehabilitation treatment programs (IP RRTP), and inpatient spinal cord injuries and disorders (IP SCI/D) are regional services and therefore measured at the VISN level. A market passes if its respective VISN continues to offer IP BR, IP RRTP, and IP SCI/D in the future state. If a VISN does not offer one or more of these services in the current state, then it does not need to offer them in the future state to pass. The VISN 08 Orlando market is part of VISN 08, which has the following results:

TABLE 2 – VISN 08 ORLANDO: ACCESS RESULTS FOR IP BR, IP RRTP, AND IP SCI/D

VISN	Service	Exists in VISN Current State?	Exists in VISN Future State?	Pass / Fail
08	IP BR	TRUE	TRUE	Pass
08	IP RRTP	TRUE	TRUE	Pass
08	IP SCID	TRUE	TRUE	Pass

Demand: Consistent

The Demand domain consists of three sub-criteria.

- **Sub-criteria 1-2** are measured by comparing the projected Veteran demand with the capacity of the HPIDN. To pass, a market’s capacity must meet or exceed projected Veteran demand.
- **Sub-criterion 3** requires that the recommendation for VISN 08 Orlando incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Orlando passed all sub-criteria and is consistent with the Section 203 Demand criterion.

For sub-criteria 1-2, results are generated by service line at various levels of aggregation. There are three groups of services: (1) inpatient services provided by VA and community providers, (2) inpatient services primarily provided by VA, and (3) outpatient services provided by VA and community providers. Results for each group are shown in the sections below.

Inpatient Services Provided by VA and Community Providers:

IP MH, IP Med/Surg, and IP CLC are measured at the market level. A market passes if HPIDN capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds.

TABLE 3 – VISN 08 ORLANDO: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP Med/Surg	Bed Shortage / Surplus (Market level)	194	94	966	1,060	866	Pass
IP MH	Bed Shortage / Surplus (Market level)	63	40	153	193	130	Pass

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP CLC	Bed Shortage / Surplus (Market level)	257	216	691	907	650	Pass

Inpatient Services Primarily Provided by VA:

IP BR, IP RRTP, and IP SCID, are regional services and therefore measured at the VISN level. It is assumed over the next ten years VA will continue to be the primary provider of these services. A market passes if its VISN's capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds. VISN 08 Orlando is part of VISN 08, which has the following results:

TABLE 4 – VISN 08 ORLANDO: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED PRIMARILY BY VA

Service	Measure	Projected Veteran Demand	HPIDN Capacity (includes only VA capacity)	Shortage / Surplus	Pass / Fail
IP RRTP	Bed Shortage / Surplus (VISN level)	513	565	52	Pass
IP BR	Bed Shortage / Surplus (Blind Rehab Region Level)	50	50	0	Pass
IP SCID	Bed Shortage / Surplus (VISN level)	109	152	43	Pass

Outpatient Services Provided by VA and Community Providers:

OP PC, OP MH, OP ED/UC, outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation are measured at the market level. To pass, a market's HPIDN capacity must meet or exceed projected Veteran demand. Demand for outpatient services is measured in Global Relative Value Units (GRVU) for the VA and Relative Value Units (RVU) for the community, translated into the number of clinicians required.

Note: Shortage and surplus values in Table 5 are rounded to the nearest whole number.

TABLE 5 – VISN 08 ORLANDO: CAPACITY RESULTS FOR OUTPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Allergy and Immunology (Service)	0.9	0.8	0.8	1.6	1.0	Pass
Amb Medical: Cardiology (Service)	7.4	10.0	9.8	19.8	12.0	Pass
Amb Medical: Critical Care / Pulmonary Disease (Service)	8.6	13.9	5.9	19.8	11.0	Pass
Amb Medical: Dermatology (Service)	6.1	6.2	5.0	11.3	5.0	Pass
Amb Medical: Emergency Medicine (Service)	22.8	15.9	16.7	32.7	10.0	Pass
Amb Medical: Endocrinology (Service)	3.1	5.4	2.1	7.5	4.0	Pass
Amb Medical: Gastroenterology (Service)	10.3	11.2	5.1	16.3	6.0	Pass
Amb Medical: Hematology -Oncology (Service)	7.7	10.4	4.0	14.4	7.0	Pass
Amb Medical: Infectious Diseases (Service)	1.5	5.0	2.4	7.4	6.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Nephrology (Service)	7.9	5.4	2.4	7.9	0.0	Pass
Amb Medical: Neurology (Service)	8.7	11.5	4.3	15.9	7.0	Pass
Amb Medical: Optometry (Service)	27.6	31.5	9.4	40.9	13.0	Pass
Amb Medical: Pain Medicine (Service)	1.9	3.6	2.4	6.0	4.0	Pass
Amb Medical: Physical Medicine & Rehabilitation (Service)	17.1	28.8	2.1	30.9	14.0	Pass
Amb Medical: Rheumatology (Service)	1.8	4.5	0.9	5.3	4.0	Pass
Amb Surgical: Neurological Surgery (Service)	1.6	0.0	1.5	1.6	0.0	Pass
Amb Surgical: Obstetrics & Gynecology (Service)	2.9	1.9	10.9	12.7	10.0	Pass
Amb Surgical: Ophthalmology (Service)	16.3	14.7	5.1	19.8	3.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Surgical: Orthopaedic Surgery (Service)	5.3	4.2	5.9	10.1	5.0	Pass
Amb Surgical: Otolaryngology (Service)	4.8	5.7	2.9	8.6	4.0	Pass
Amb Surgical: Plastic Surgery (Service)	2.1	3.4	1.1	4.5	2.0	Pass
Amb Surgical: Podiatry (Service)	15.0	16.7	4.6	21.3	6.0	Pass
Amb Surgical: Surgery (Service)	5.4	9.0	17.4	26.4	21.0	Pass
Amb Surgical: Thoracic Surgery (Service)	0.6	0.1	0.9	1.0	0.0	Pass
Amb Surgical: Urology (Service)	8.0	5.2	4.1	9.3	1.0	Pass
Amb Surgical: Vascular Surgery (Service)	1.7	2.4	1.1	3.5	2.0	Pass
Dental	0.0	0.0	1.5	1.5	2.0	Pass
MH	162.4	188.8	34.9	223.7	61.0	Pass
PC	129.2	170.6	150.9	321.5	192.0	Pass

Quality: Consistent

The Quality domain consists of four sub-criteria.

- **Sub-criteria 1-2** are measured by ensuring the future state HPIDN maintains or improves access and provides sufficient capacity to meet projected Veteran demand leveraging only high-quality providers. To pass, a recommendation must pass the Demand (sub-criteria 1-2) and Access (sub-criteria 1-5) evaluations, indicating that access and capacity criteria are met via high-quality providers.
- **Sub-criterion 3** measures the recommendation’s ability to promote recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)
- **Sub-criterion 4** requires that VISN 08 Orlando incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Orlando passed all sub-criteria and is consistent with the Section 203 Quality criterion.

Quality Sub-criteria 1-2

For sub-criteria 1-2, the measures by service line are shown in the table below. The rationales for the quality criteria are outlined in the Section 203 methodology documentation.

TABLE 6 – VISN 08 ORLANDO: QUALITY RESULTS FOR INPATIENT AND OUTPATIENT SERVICES

Service Line	Analysis Level	Measure	Pass / Fail
IP Med	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, Joint Commission (TJC) accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Surg	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, TJC accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass
IP MH	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals with psychiatric beds which achieve a 3-star plus Hospital Compare rating and TJC accreditation, as well as freestanding psychiatric facilities which achieve TJC accreditation? (Yes/No)	Pass
IP CLC	Market	Meets future Veteran access and demand through VA CLCs, VCCP skilled nursing facilities (SNF), and potential future VCCP SNFs which achieve a Nursing Home Compare 3-star-plus overall rating or 2-star-plus overall rating with 4-star-plus quality rating? (Yes/No)	Pass
IP RRTP	VISN	Meets future Veteran access and demand through VA RRTPs? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Blind Rehab	VISN / Blind Rehabilitation Region	Meets future Veteran access and demand through VA Blind Rehab Centers? (Yes/No)	Pass
IP SCI/D	VISN	Meets future Veteran access and demand through VA SCI/D Centers? (Yes/No)	Pass
PC	Market	Meets future Veteran access and demand through VA PC providers, VCCP PC Providers, and potential future VCCP PC providers who participate in the Centers for Medicare & Medicaid Services' Merit-based Incentive Payment System (MIPS)*? (Yes/No)	Pass
MH	Market	Meets future Veteran access and demand through VA MH providers, VCCP MH Providers, and potential future VCCP MH providers who participate in MIPS*? (Yes/No)	Pass
ED/UC	Market	Meets future Veteran access and demand through VA, VCCP ED/UCs, and potential future VCCP ED/UC providers who participate in MIPS*? (Yes/No)	Pass
OP Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
OP Spec Med	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Rehab	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

*Note: MIPS participation only applied when a specialty has significant participation (1,000 or more providers). Nurse Practitioners/Physician Assistants included regardless of MIPS participation.

Quality Sub-criterion 3:

This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass, the recommendation must meet one of the following tests:

- Maintain or create partnerships with Academic Affiliates and/or other high-quality community providers when available
- Modernize facilities to include state-of-the-art equipment.

TABLE 7 – VISN 08 ORLANDO: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Mission: Consistent

The Mission domain consists of five sub-criteria.

- **Sub-criteria 1-4:** These sub-criteria measure the recommendation’s ability to maintain or enhance VA’s second, third, and fourth statutory missions.
- **Sub-criterion 5:** This sub-criterion requires that the recommendation for VISN 08 Orlando incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Education (sub-criteria 1 and 2): A qualitative evaluation was used to determine if the VA recommendation maintained or enhanced VA’s ability to execute its education mission. The analysis was performed at a VISN level, which allows for VA to make the adjustments necessary to maximize Health Professions Education (HPE) over the long-term while also requiring VA to maintain an HPE presence in every region it currently serves. VA determined that facilities with a related recommendation that transitioned an inpatient acute care service (inpatient medicine, surgery, mental health) to a non-VA delivered arrangement or deviated significantly from the current state introduced risk to the HPE mission in the VISN and should be offset by training growth in other areas of the VISN. All other facilities with a recommendation that maintained, replaced, or opened new inpatient acute care services in the same geographic area were deemed to maintain or enhance the HPE mission. VA determined that the recommendation for VISN 08 maintained or enhanced VA’s ability to execute the training mission in the VISN.

Research (sub-criteria 1 and 3): For each category of research existing in the current state, a qualitative analysis was used to determine if the VA Recommendations maintained or enhanced each of those programs.

TABLE 8 – VISN 08 ORLANDO: RESEARCH RESULTS

Facility	Total VA Funding	Future State	Pass / Fail
(V08) (675) Orlando	\$230,351.00	Research Maintained at Site	Pass
(V08) (675GG) Lake Baldwin	\$0.00	Maintained	Pass

Emergency Preparedness (sub-criteria 1 and 4): Given potential shifts in future Department of Defense (DoD) Military Treatment Facility capabilities and the need for flexibility in emergency response efforts, VA determined that it is critical to ensure that VAMCs designated as Primary Receiving Centers (PRC) continue to exist in markets where they currently exist. VA will seek guidance from DoD to operationalize any strategy impacting PRC designation (e.g., establishing new PRC designations, transferring designations).

TABLE 9 – VISN 08 ORLANDO: EMERGENCY PREPAREDNESS RESULTS

PRC Designated VAMC (Current State)	PRC Designated VAMC (Future State)	Pass / Fail
No PRC VAMC in Market	No PRC VAMC in Market	Pass

Cost-effectiveness: Consistent

The Cost-effectiveness domain consists of three sub-criteria.

Sub-criteria 1-3: These sub-criteria measure the cost-effectiveness of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass, the VA Recommendation Cost Benefit Index (CBI) must be lower than the Status Quo CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.

TABLE 10 – VISN 08 ORLANDO: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO STATUS QUO

Status Quo CBI	VA Recommendation CBI	VA Recommendation is Cost Effective
2.55	1.99	Pass

Sustainability: Consistent

The Sustainability domain consists of four sub-criteria

- Sub-criterion 1:** This sub-criterion measures the long-term viability of each facility in the future state per the VA Recommendation. To pass, each facility must meet or exceed at least one of the demand-based benchmarks signaling long-term viability or be deemed essential via the Access or Demand domain analysis. In Access, a facility is deemed essential if one or more of its services in its corresponding service area is not fully covered by another VA or community provider offering the same service. In Demand, a facility is deemed essential if removing capacity would result in the inability to meet future Veteran demand.
- Sub-criterion 2:** This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass this sub-criterion, the total cost (present value) of the VA Recommendation should not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.

- **Sub-criterion 3:** This sub-criterion measures if the recommendation promotes recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)
- **Sub-criterion 4:** This sub-criterion requires that the recommendation for VISN 08 Orlando incorporate at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

TABLE 11 – VISN 08 ORLANDO: DEMAND-BASED LONG-TERM VIABILITY RESULTS

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
VAMC	(V08) (675) Orlando	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	109,898.0	Pass
VAMC	(V08) (675) Orlando	IP Med	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	109,898.0	Pass
VAMC	(V08) (675) Orlando	IP MH	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	109,898.0	Pass
VAMC	(V08) (675) Orlando	IP RRTP	Facility Meets or Exceeds Target of 17 Total RRTP ADC in Market	72.8	Pass
VAMC	(V08) (675) Orlando	IP Surg	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	109,898.0	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
CLC	(V08) (675XX) Viera CLC	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	69,310.0	Pass
CLC	(V08) (675XX) Daytona Beach CLC	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	69,469.0	Pass
MS CBOC	(V08) (675GA) Viera	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	77,931.0	Pass
MS CBOC	(V08) (675GG) Lake Baldwin	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	94,574.0	Pass
MS CBOC	(V08) (675GB) Daytona Beach [replacement]	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	61,953.0	Pass
CBOC	(V08) (675GC) Kissimmee	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	21,009.0	Pass
CBOC	(V08) (675GD) Deltona	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	21,073.0	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
CBOC	(V08) (675GE) Tavares	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	12,526.0	Pass
CBOC	(V08) (XXX) Titusville	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	10,351.0	Pass
CBOC	(V08) (XXX) Palm Bay	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	21,346.0	Pass
CBOC	(V08) (675XX) Clermont	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	15,768.0	Pass

Note: New facilities which serve as replacements of existing facilities inherit the original locations' demand performance values. These are identified in the table with a tag of '[Relocated Data]'. OOS facilities, partnerships, and facilities with planned activation dates after 8/1/2020 are excluded from the results table.

Sustainability Sub-criterion 2: This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. To pass, the total cost (present value) of the VA Recommendation must not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below.

TABLE 12 – VISN 08 ORLANDO: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO MODERNIZATION

Total Cost of Modernization (Present Value)	Total Cost of VA Recommendation (Present Value)	Modernization CBI	VA Recommendation CBI	Total Cost of VA Recommendation Less Than Modernization	VA Recommendation CBI is Lower than Modernization CBI	Pass / Fail
\$27,592M	\$27,880M	2.51	1.99	No	Yes	Pass

Sustainability Sub-criterion 3: This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:

- Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
- Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

TABLE 13 – VISN 08 ORLANDO: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Global Trends: Consistent

Five of the six domains require the recommendation to incorporate trends in the evolution of U.S. health care. Due to the unique needs and circumstances of each market, it may not be relevant or possible for a market to incorporate a trend from each domain. As a result, the Section 203 evaluation requires a recommendation to incorporate one of the trends from the five domains. The sub-criteria from each domain requiring trends are listed below:

- Access: Sub-criterion 6
- Demand: Sub-criterion 3
- Quality: Sub-criterion 4
- Mission: Sub-criterion 5
- Sustainability: Sub-criterion 4

To pass, a recommendation must incorporate at least one trend from the Global Trends. Results for this market are shown in the table below:

TABLE 14 – VISN 08 ORLANDO: INCORPORATION OF GLOBAL TRENDS

Trend	Recommendation Incorporated Trend (Yes/No)	Pass / Fail
Leverages telehealth to expand access in rural areas (Yes/No)	Yes	Pass
Leverages telehealth to expand capacity in rural areas (Yes/No)	Yes	Pass
Enables adoption of latest medical technology through facility modernization (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to evolve CLC capacity, patient experience, and quality (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to improve patient experience, and quality (Yes/No)	Yes	Pass
Increases use of Small House Model (Yes/No)	Yes	Pass
Considers performance in nationally recognized quality reporting programs (Nursing Home Compare, Hospital Compare, Inpatient Psychiatric Facility Quality Reporting (IPFQR) Program) (Yes/No)	Yes	Pass
Considers patient centricity: Leverages Veteran residential location used to optimize future state facility locations (Yes/No)	Yes	Pass

Market VISN 08 Central

VA's recommendation for the VISN 08 Central is consistent with all Section 203 criteria. Results for each domain are displayed in the subsequent sections.

Access: Consistent

The access domain consists of six sub-criteria.

- **Sub-criteria 1-5** are measured by comparing current and future state access to care in the high performing integrated delivery network (HPIDN) for all service lines.
Note: The HPIDN includes VA and community providers. Community providers include providers currently in the Veteran Community Care Program and potential future Veteran Community Care Program providers meeting quality criteria. Please reference the Section 203 Criteria Methodology to view the quality criteria.
- **Sub-criterion 6** requires that the recommendation for VISN 08 Central incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Central passed all sub-criteria and is consistent with the Section 203 Access criterion.

For sub-criteria 1-5, results are generated by service line at various levels of aggregation. The following services are measured by comparing the percentage of enrollees within VA drive time standards to HPIDN providers in the current and future state by service line.

- **Inpatient:** Inpatient medicine/surgery (IP Med/Surg), inpatient mental health (IP MH), and inpatient community living centers (IP CLC)
- **Outpatient:** Outpatient primary care (OP PC), outpatient mental health (OP MH), outpatient emergency department / urgent care (OP ED/UC), outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation

To pass, a market must maintain or improve the percentage of enrollees within VA drive time standards in the future state as shown below:

TABLE 1 – VISN 08 CENTRAL: ACCESS RESULTS FOR IP MED/SURG, IP MH, IP CLC AND OUTPATIENT PRIMARY AND SPECIALTY CARE

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	All Enrollees	115,262 (100%)	115,262 (100%)	Pass
IP Med/Surg	Enrollees Living in Disadvantaged Neighborhoods	36,676 (100%)	36,676 (100%)	Pass
IP Med/Surg	Women Enrollees	11,939 (100%)	11,939 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	High Service Disability Rating Enrollees	34,345 (100%)	34,345 (100%)	Pass
IP Med/Surg	Minority Enrollees	27,859 (100%)	27,859 (100%)	Pass
IP Med/Surg	65+ Enrollees	54,241 (100%)	54,241 (100%)	Pass
IP Med/Surg	Rural Enrollees	7,582 (100%)	7,582 (100%)	Pass
IP CLC	All Enrollees	113,500 (98.5%)	115,078 (99.8%)	Pass
IP CLC	Enrollees Living in Disadvantaged Neighborhoods	36,282 (98.9%)	36,672 (100%)	Pass
IP CLC	Women Enrollees	11,828 (99.1%)	11,928 (99.9%)	Pass
IP CLC	High Service Disability Rating Enrollees	33,833 (98.5%)	34,297 (99.9%)	Pass
IP CLC	Minority Enrollees	27,420 (98.4%)	27,843 (99.9%)	Pass
IP CLC	65+ Enrollees	53,080 (97.8%)	54,122 (99.8%)	Pass
IP CLC	Rural Enrollees	6,087 (80.3%)	7,536 (99.4%)	Pass
IP MH	All Enrollees	115,262 (100%)	115,262 (100%)	Pass
IP MH	Enrollees Living in Disadvantaged Neighborhoods	36,676 (100%)	36,676 (100%)	Pass
IP MH	Women Enrollees	11,939 (100%)	11,939 (100%)	Pass
IP MH	High Service Disability Rating Enrollees	34,345 (100%)	34,345 (100%)	Pass
IP MH	Minority Enrollees	27,859 (100%)	27,859 (100%)	Pass
IP MH	65+ Enrollees	54,241 (100%)	54,241 (100%)	Pass
IP MH	Rural Enrollees	7,582 (100%)	7,582 (100%)	Pass
OP ED/UC	All Enrollees	115,262 (100%)	115,262 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP ED/UC	Enrollees Living in Disadvantaged Neighborhoods	36,676 (100%)	36,676 (100%)	Pass
OP ED/UC	Women Enrollees	11,939 (100%)	11,939 (100%)	Pass
OP ED/UC	High Service Disability Rating Enrollees	34,345 (100%)	34,345 (100%)	Pass
OP ED/UC	Minority Enrollees	27,859 (100%)	27,859 (100%)	Pass
OP ED/UC	65+ Enrollees	54,241 (100%)	54,241 (100%)	Pass
OP ED/UC	Rural Enrollees	7,582 (100%)	7,582 (100%)	Pass
OP MH	All Enrollees	115,166 (99.9%)	115,171 (99.9%)	Pass
OP MH	Enrollees Living in Disadvantaged Neighborhoods	36,665 (100%)	36,666 (100%)	Pass
OP MH	Women Enrollees	11,937 (100%)	11,937 (100%)	Pass
OP MH	High Service Disability Rating Enrollees	34,316 (99.9%)	34,318 (99.9%)	Pass
OP MH	Minority Enrollees	27,850 (100%)	27,850 (100%)	Pass
OP MH	65+ Enrollees	54,168 (99.9%)	54,172 (99.9%)	Pass
OP MH	Rural Enrollees	7,513 (99.1%)	7,517 (99.1%)	Pass
OP PC	All Enrollees	115,191 (99.9%)	115,191 (99.9%)	Pass
OP PC	Enrollees Living in Disadvantaged Neighborhoods	36,676 (100%)	36,676 (100%)	Pass
OP PC	Women Enrollees	11,937 (100%)	11,937 (100%)	Pass
OP PC	High Service Disability Rating Enrollees	34,324 (99.9%)	34,324 (99.9%)	Pass
OP PC	Minority Enrollees	27,852 (100%)	27,852 (100%)	Pass
OP PC	65+ Enrollees	54,186 (99.9%)	54,186 (99.9%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP PC	Rural Enrollees	7,537 (99.4%)	7,537 (99.4%)	Pass
OP Surgery Capability	All Enrollees	115,265 (100%)	115,265 (100%)	Pass
OP Surgery Capability	Enrollees Living in Disadvantaged Neighborhoods	36,676 (100%)	36,676 (100%)	Pass
OP Surgery Capability	Women Enrollees	11,939 (100%)	11,939 (100%)	Pass
OP Surgery Capability	High Service Disability Rating Enrollees	34,346 (100%)	34,346 (100%)	Pass
OP Surgery Capability	Minority Enrollees	27,859 (100%)	27,859 (100%)	Pass
OP Surgery Capability	65+ Enrollees	54,243 (100%)	54,243 (100%)	Pass
OP Surgery Capability	Rural Enrollees	7,582 (100%)	7,582 (100%)	Pass
OP Medical Specialist	All Enrollees	115,265 (100%)	115,265 (100%)	Pass
OP Medical Specialist	Enrollees Living in Disadvantaged Neighborhoods	36,676 (100%)	36,676 (100%)	Pass
OP Medical Specialist	Women Enrollees	11,939 (100%)	11,939 (100%)	Pass
OP Medical Specialist	High Service Disability Rating Enrollees	34,346 (100%)	34,346 (100%)	Pass
OP Medical Specialist	Minority Enrollees	27,859 (100%)	27,859 (100%)	Pass
OP Medical Specialist	65+ Enrollees	54,243 (100%)	54,243 (100%)	Pass
OP Medical Specialist	Rural Enrollees	7,582 (100%)	7,582 (100%)	Pass
OP Rehabilitation	All Enrollees	115,262 (100%)	115,262 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP Rehabilitation	Enrollees Living in Disadvantaged Neighborhoods	36,676 (100%)	36,676 (100%)	Pass
OP Rehabilitation	Women Enrollees	11,939 (100%)	11,939 (100%)	Pass
OP Rehabilitation	High Service Disability Rating Enrollees	34,345 (100%)	34,345 (100%)	Pass
OP Rehabilitation	Minority Enrollees	27,859 (100%)	27,859 (100%)	Pass
OP Rehabilitation	65+ Enrollees	54,241 (100%)	54,241 (100%)	Pass
OP Rehabilitation	Rural Enrollees	7,582 (100%)	7,582 (100%)	Pass
OP Surgical Specialist	All Enrollees	115,265 (100%)	115,265 (100%)	Pass
OP Surgical Specialist	Enrollees Living in Disadvantaged Neighborhoods	36,676 (100%)	36,676 (100%)	Pass
OP Surgical Specialist	Women Enrollees	11,939 (100%)	11,939 (100%)	Pass
OP Surgical Specialist	High Service Disability Rating Enrollees	34,346 (100%)	34,346 (100%)	Pass
OP Surgical Specialist	Minority Enrollees	27,859 (100%)	27,859 (100%)	Pass
OP Surgical Specialist	65+ Enrollees	54,243 (100%)	54,243 (100%)	Pass
OP Surgical Specialist	Rural Enrollees	7,582 (100%)	7,582 (100%)	Pass

Inpatient blind rehabilitation (IP BR), inpatient residential rehabilitation treatment programs (IP RRTP), and inpatient spinal cord injuries and disorders (IP SCI/D) are regional services and therefore measured at the VISN level. A market passes if its respective VISN continues to offer IP BR, IP RRTP, and IP SCI/D in the future state. If a VISN does not offer one or more of these services in the current state, then it does not need to offer them in the future state to pass. The VISN 08 Central market is part of VISN 08, which has the following results:

TABLE 2 – VISN 08 CENTRAL: ACCESS RESULTS FOR IP BR, IP RRTP, AND IP SCI/D

VISN	Service	Exists in VISN Current State?	Exists in VISN Future State?	Pass / Fail
08	IP BR	TRUE	TRUE	Pass
08	IP RRTP	TRUE	TRUE	Pass
08	IP SCID	TRUE	TRUE	Pass

Demand: Consistent

The Demand domain consists of three sub-criteria.

- **Sub-criteria 1-2** are measured by comparing the projected Veteran demand with the capacity of the HPIDN. To pass, a market's capacity must meet or exceed projected Veteran demand.
- **Sub-criterion 3** requires that the recommendation for VISN 08 Central incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Central passed all sub-criteria and is consistent with the Section 203 Demand criterion.

For sub-criteria 1-2, results are generated by service line at various levels of aggregation. There are three groups of services: (1) inpatient services provided by VA and community providers, (2) inpatient services primarily provided by VA, and (3) outpatient services provided by VA and community providers. Results for each group are shown in the sections below.

Inpatient Services Provided by VA and Community Providers:

IP MH, IP Med/Surg, and IP CLC are measured at the market level. A market passes if HPIDN capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds.

TABLE 3 – VISN 08 CENTRAL: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP Med/Surg	Bed Shortage / Surplus (Market level)	237	182	1,129	1,311	1,074	Pass
IP MH	Bed Shortage / Surplus (Market level)	41	40	64	104	63	Pass

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP CLC	Bed Shortage / Surplus (Market level)	227	96	243	339	112	Pass

Inpatient Services Primarily Provided by VA:

IP BR, IP RRTP, and IP SCID, are regional services and therefore measured at the VISN level. It is assumed over the next ten years VA will continue to be the primary provider of these services. A market passes if its VISN's capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds. VISN 08 Central is part of VISN 08, which has the following results:

TABLE 4 – VISN 08 CENTRAL: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED PRIMARILY BY VA

Service	Measure	Projected Veteran Demand	HPIDN Capacity (includes only VA capacity)	Shortage / Surplus	Pass / Fail
IP RRTP	Bed Shortage / Surplus (VISN level)	513	565	52	Pass
IP BR	Bed Shortage / Surplus (Blind Rehab Region Level)	50	50	0	Pass
IP SCID	Bed Shortage / Surplus (VISN level)	109	152	43	Pass

Outpatient Services Provided by VA and Community Providers:

OP PC, OP MH, OP ED/UC, outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation are measured at the market level. To pass, a market's HPIDN capacity must meet or exceed projected Veteran demand. Demand for outpatient services is measured in Global Relative Value Units (GRVU) for the VA and Relative Value Units (RVU) for the community, translated into the number of clinicians required.

Note: Shortage and surplus values in Table 5 are rounded to the nearest whole number.

TABLE 5 – VISN 08 CENTRAL: CAPACITY RESULTS FOR OUTPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Allergy and Immunology (Service)	1.6	2.1	0.8	3.0	1.0	Pass
Amb Medical: Cardiology (Service)	8.6	11.0	7.8	18.8	10.0	Pass
Amb Medical: Critical Care / Pulmonary Disease (Service)	9.3	16.1	3.5	19.5	10.0	Pass
Amb Medical: Dermatology (Service)	12.2	11.8	4.6	16.4	4.0	Pass
Amb Medical: Emergency Medicine (Service)	22.6	22.2	11.2	33.4	11.0	Pass
Amb Medical: Endocrinology (Service)	4.4	7.7	1.7	9.4	5.0	Pass
Amb Medical: Gastroenterology (Service)	11.9	17.1	3.4	20.5	9.0	Pass
Amb Medical: Hematology -Oncology (Service)	10.0	20.5	5.2	25.7	16.0	Pass
Amb Medical: Infectious Diseases (Service)	1.2	2.8	2.0	4.8	4.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Nephrology (Service)	5.3	9.8	2.1	11.9	7.0	Pass
Amb Medical: Neurology (Service)	5.8	23.1	3.7	26.8	21.0	Pass
Amb Medical: Optometry (Service)	9.4	32.9	6.8	39.6	30.0	Pass
Amb Medical: Pain Medicine (Service)	4.2	6.6	2.0	8.5	4.0	Pass
Amb Medical: Physical Medicine & Rehabilitation (Service)	13.3	51.4	1.5	53.0	40.0	Pass
Amb Medical: Rheumatology (Service)	2.8	6.2	1.2	7.4	5.0	Pass
Amb Surgical: Neurological Surgery (Service)	1.3	0.7	1.4	2.0	1.0	Pass
Amb Surgical: Obstetrics & Gynecology (Service)	3.0	1.7	9.3	11.0	8.0	Pass
Amb Surgical: Ophthalmology (Service)	25.4	20.9	4.5	25.3	0.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Surgical: Orthopaedic Surgery (Service)	6.5	8.3	5.8	14.1	8.0	Pass
Amb Surgical: Otolaryngology (Service)	4.5	6.2	2.7	8.9	4.0	Pass
Amb Surgical: Plastic Surgery (Service)	2.8	5.6	0.9	6.5	4.0	Pass
Amb Surgical: Podiatry (Service)	13.7	18.0	3.2	21.2	8.0	Pass
Amb Surgical: Surgery (Service)	4.0	16.9	13.5	30.4	26.0	Pass
Amb Surgical: Thoracic Surgery (Service)	0.4	2.5	0.8	3.4	3.0	Pass
Amb Surgical: Urology (Service)	6.6	10.5	2.9	13.4	7.0	Pass
Amb Surgical: Vascular Surgery (Service)	1.5	2.4	1.0	3.4	2.0	Pass
Dental	0.0	0.0	1.1	1.1	1.0	Pass
MH	147.1	202.4	33.2	235.6	88.0	Pass
PC	102.7	196.3	122.6	318.9	216.0	Pass

Quality: Consistent

The Quality domain consists of four sub-criteria.

- **Sub-criteria 1-2** are measured by ensuring the future state HPIDN maintains or improves access and provides sufficient capacity to meet projected Veteran demand leveraging only high-quality providers. To pass, a recommendation must pass the Demand (sub-criteria 1-2) and Access (sub-criteria 1-5) evaluations, indicating that access and capacity criteria are met via high-quality providers.
- **Sub-criterion 3** measures the recommendation’s ability to promote recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)
- **Sub-criterion 4** requires that VISN 08 Central incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Central passed all sub-criteria and is consistent with the Section 203 Quality criterion.

Quality Sub-criteria 1-2

For sub-criteria 1-2, the measures by service line are shown in the table below. The rationales for the quality criteria are outlined in the Section 203 methodology documentation.

TABLE 6 – VISN 08 CENTRAL: QUALITY RESULTS FOR INPATIENT AND OUTPATIENT SERVICES

Service Line	Analysis Level	Measure	Pass / Fail
IP Med	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, Joint Commission (TJC) accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Surg	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, TJC accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass
IP MH	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals with psychiatric beds which achieve a 3-star plus Hospital Compare rating and TJC accreditation, as well as freestanding psychiatric facilities which achieve TJC accreditation? (Yes/No)	Pass
IP CLC	Market	Meets future Veteran access and demand through VA CLCs, VCCP skilled nursing facilities (SNF), and potential future VCCP SNFs which achieve a Nursing Home Compare 3-star-plus overall rating or 2-star-plus overall rating with 4-star-plus quality rating? (Yes/No)	Pass
IP RRTP	VISN	Meets future Veteran access and demand through VA RRTPs? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Blind Rehab	VISN / Blind Rehabilitation Region	Meets future Veteran access and demand through VA Blind Rehab Centers? (Yes/No)	Pass
IP SCI/D	VISN	Meets future Veteran access and demand through VA SCI/D Centers? (Yes/No)	Pass
PC	Market	Meets future Veteran access and demand through VA PC providers, VCCP PC Providers, and potential future VCCP PC providers who participate in the Centers for Medicare & Medicaid Services' Merit-based Incentive Payment System (MIPS)*? (Yes/No)	Pass
MH	Market	Meets future Veteran access and demand through VA MH providers, VCCP MH Providers, and potential future VCCP MH providers who participate in MIPS*? (Yes/No)	Pass
ED/UC	Market	Meets future Veteran access and demand through VA, VCCP ED/UCs, and potential future VCCP ED/UC providers who participate in MIPS*? (Yes/No)	Pass
OP Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
OP Spec Med	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Rehab	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

*Note: MIPS participation only applied when a specialty has significant participation (1,000 or more providers). Nurse Practitioners/Physician Assistants included regardless of MIPS participation.

Quality Sub-criterion 3:

This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass, the recommendation must meet one of the following tests:

- Maintain or create partnerships with Academic Affiliates and/or other high-quality community providers when available
- Modernize facilities to include state-of-the-art equipment.

TABLE 7 – VISN 08 CENTRAL: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Mission: Consistent

The Mission domain consists of five sub-criteria.

- **Sub-criteria 1-4:** These sub-criteria measure the recommendation’s ability to maintain or enhance VA’s second, third, and fourth statutory missions.
- **Sub-criterion 5:** This sub-criterion requires that the recommendation for VISN 08 Central incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Education (sub-criteria 1 and 2): A qualitative evaluation was used to determine if the VA recommendation maintained or enhanced VA’s ability to execute its education mission. The analysis was performed at a VISN level, which allows for VA to make the adjustments necessary to maximize Health Professions Education (HPE) over the long-term while also requiring VA to maintain an HPE presence in every region it currently serves. VA determined that facilities with a related recommendation that transitioned an inpatient acute care service (inpatient medicine, surgery, mental health) to a non-VA delivered arrangement or deviated significantly from the current state introduced risk to the HPE mission in the VISN and should be offset by training growth in other areas of the VISN. All other facilities with a recommendation that maintained, replaced, or opened new inpatient acute care services in the same geographic area were deemed to maintain or enhance the HPE mission. VA determined that the recommendation for VISN 08 maintained or enhanced VA’s ability to execute the training mission in the VISN.

Research (sub-criteria 1 and 3): For each category of research existing in the current state, a qualitative analysis was used to determine if the VA Recommendations maintained or enhanced each of those programs.

TABLE 8 – VISN 08 CENTRAL: RESEARCH RESULTS

Facility	Total VA Funding	Future State	Pass / Fail
(V08) (673) Tampa	\$7,144,631.00	Research Maintained at Site	Pass

Emergency Preparedness (sub-criteria 1 and 4): Given potential shifts in future Department of Defense (DoD) Military Treatment Facility capabilities and the need for flexibility in emergency response efforts, VA determined that it is critical to ensure that VAMCs designated as Primary Receiving Centers (PRC) continue to exist in markets where they currently exist. VA will seek guidance from DoD to operationalize any strategy impacting PRC designation (e.g., establishing new PRC designations, transferring designations).

TABLE 9 – VISN 08 CENTRAL: EMERGENCY PREPAREDNESS RESULTS

PRC Designated VAMC (Current State)	PRC Designated VAMC (Future State)	Pass / Fail
(V08) (673) Tampa	(V08) (673) Tampa	Pass

Cost-effectiveness: Consistent

The Cost-effectiveness domain consists of three sub-criteria.

Sub-criteria 1-3: These sub-criteria measure the cost-effectiveness of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass, the VA Recommendation Cost Benefit Index (CBI) must be lower than the Status Quo CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.

TABLE 10 – VISN 08 CENTRAL: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO STATUS QUO

Status Quo CBI	VA Recommendation CBI	VA Recommendation is Cost Effective
2.90	2.26	Pass

Sustainability: Consistent

The Sustainability domain consists of four sub-criteria

- **Sub-criterion 1:** This sub-criterion measures the long-term viability of each facility in the future state per the VA Recommendation. To pass, each facility must meet or exceed at least one of the demand-based benchmarks signaling long-term viability or be deemed essential via the Access or Demand domain analysis. In Access, a facility is deemed essential if one or more of its services in its corresponding service area is not fully covered by another VA or community provider offering the same service. In Demand, a facility is deemed essential if removing capacity would result in the inability to meet future Veteran demand.
- **Sub-criterion 2:** This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass this sub-criterion, the total cost (present value) of the VA Recommendation should not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.
- **Sub-criterion 3:** This sub-criterion measures if the recommendation promotes recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

- **Sub-criterion 4:** This sub-criterion requires that the recommendation for VISN 08 Central incorporate at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

TABLE 11 – VISN 08 CENTRAL: DEMAND-BASED LONG-TERM VIABILITY RESULTS

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
VAMC	(V08) (673) Tampa	IP Med	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	150,697.0	Pass
VAMC	(V08) (673) Tampa	IP Surg	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	150,697.0	Pass
VAMC	(V08) (673) Tampa	IP MH	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	150,697.0	Pass
CLC	(V08) (673XX) Tampa CLC	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	142,078.0	Pass
MS CBOC	(V08) (673GC) Brooksville	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	91,693.0	Pass
MS CBOC	(V08) (673GG) South Hillsborough	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	130,394.0	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
MS CBOC	(V08) (673QJ) Hidden River	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	158,684.0	Pass
MS CBOC	(V08) (XXX) Tampa	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	129,238.0	Pass
MS CBOC	(V08) (673XX) Lecanto MS CBOC	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	57,655.0	Pass
MS CBOC	(V08) (673XX) New Port Richey MS CBOC	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	109,587.0	Pass
MS CBOC	(V08) (673GB) Lakeland [replacement]	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	100,271.0	Pass
MS CBOC	(V08) (673GF) Zephyrhills [replacement]	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	108,273.0	Pass
CBOC	(V08) (XXX) Winter Haven/Lake Wells	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	15,127.0	Pass

Note: New facilities which serve as replacements of existing facilities inherit the original locations' demand performance values. These are identified in the table with a tag of '[Relocated Data]'. OOS facilities, partnerships, and facilities with planned activation dates after 8/1/2020 are excluded from the results table.

Sustainability Sub-criterion 2: This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. To pass, the total cost (present value) of the VA Recommendation must not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below.

TABLE 12 – VISN 08 CENTRAL: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO MODERNIZATION

Total Cost of Modernization (Present Value)	Total Cost of VA Recommendation (Present Value)	Modernization CBI	VA Recommendation CBI	Total Cost of VA Recommendation Less Than Modernization	VA Recommendation CBI is Lower than Modernization CBI	Pass / Fail
\$31,378M	\$31,640M	2.85	2.26	No	Yes	Pass

Sustainability Sub-criterion 3: This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:

- Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
- Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

TABLE 13 – VISN 08 CENTRAL: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Global Trends: Consistent

Five of the six domains require the recommendation to incorporate trends in the evolution of U.S. health care. Due to the unique needs and circumstances of each market, it may not be relevant or possible for a market to incorporate a trend from each domain. As a result, the Section 203 evaluation requires a recommendation to incorporate one of the trends from the five domains. The sub-criteria from each domain requiring trends are listed below:

- Access: Sub-criterion 6

- Demand: Sub-criterion 3
- Quality: Sub-criterion 4
- Mission: Sub-criterion 5
- Sustainability: Sub-criterion 4

To pass, a recommendation must incorporate at least one trend from the Global Trends. Results for this market are shown in the table below:

TABLE 14 – VISN 08 CENTRAL: INCORPORATION OF GLOBAL TRENDS

Trend	Recommendation Incorporated Trend (Yes/No)	Pass / Fail
Increases capacity for ambulatory care delivery (Yes/No)	Yes	Pass
Enables adoption of latest medical technology through facility modernization (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to evolve CLC capacity, patient experience, and quality (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to improve patient experience, and quality (Yes/No)	Yes	Pass
Increases use of Small House Model (Yes/No)	Yes	Pass
Considers performance in nationally recognized quality reporting programs (Nursing Home Compare, Hospital Compare, Inpatient Psychiatric Facility Quality Reporting (IPFQR) Program) (Yes/No)	Yes	Pass
Considers patient centricity: Leverages Veteran residential location used to optimize future state facility locations (Yes/No)	Yes	Pass

Market VISN 08 Puerto Rico Virgin Islands

VA's recommendation for the VISN 08 Puerto Rico Virgin Islands is consistent with all Section 203 criteria. Results for each domain are displayed in the subsequent sections.

Access: Consistent

The access domain consists of six sub-criteria.

- **Sub-criteria 1-5** are measured by comparing current and future state access to care in the high performing integrated delivery network (HPIDN) for all service lines.
Note: The HPIDN includes VA and community providers. Community providers include providers currently in the Veteran Community Care Program and potential future Veteran Community Care Program providers meeting quality criteria. Please reference the Section 203 Criteria Methodology to view the quality criteria.
- **Sub-criterion 6** requires that the recommendation for VISN 08 Puerto Rico Virgin Islands incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Puerto Rico Virgin Islands passed all sub-criteria and is consistent with the Section 203 Access criterion.

For sub-criteria 1-5, results are generated by service line at various levels of aggregation. The following services are measured by comparing the percentage of enrollees within VA drive time standards to HPIDN providers in the current and future state by service line.

- **Inpatient:** Inpatient medicine/surgery (IP Med/Surg), inpatient mental health (IP MH), and inpatient community living centers (IP CLC)
- **Outpatient:** Outpatient primary care (OP PC), outpatient mental health (OP MH), outpatient emergency department / urgent care (OP ED/UC), outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation

To pass, a market must maintain or improve the percentage of enrollees within VA drive time standards in the future state as shown below:

TABLE 1 – VISN 08 PUERTO RICO VIRGIN ISLANDS: ACCESS RESULTS FOR IP MED/SURG, IP MH, IP CLC AND OUTPATIENT PRIMARY AND SPECIALTY CARE

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	All Enrollees	64,699 (99.6%)	64,699 (99.6%)	Pass
IP Med/Surg	Enrollees Living in Disadvantaged Neighborhoods	54,561 (99.5%)	54,561 (99.5%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	Women Enrollees	3,054 (99.6%)	3,054 (99.6%)	Pass
IP Med/Surg	High Service Disability Rating Enrollees	19,770 (99.7%)	19,770 (99.7%)	Pass
IP Med/Surg	Minority Enrollees	54,458 (99.6%)	54,458 (99.6%)	Pass
IP Med/Surg	65+ Enrollees	39,100 (99.5%)	39,100 (99.5%)	Pass
IP Med/Surg	Rural Enrollees	5,254 (95.4%)	5,254 (95.4%)	Pass
IP CLC	All Enrollees	24,313 (37.4%)	27,485 (42.3%)	Pass
IP CLC	Enrollees Living in Disadvantaged Neighborhoods	17,368 (31.7%)	21,577 (39.4%)	Pass
IP CLC	Women Enrollees	1,142 (37.3%)	1,233 (40.2%)	Pass
IP CLC	High Service Disability Rating Enrollees	7,331 (37%)	8,235 (41.5%)	Pass
IP CLC	Minority Enrollees	20,683 (37.8%)	23,177 (42.4%)	Pass
IP CLC	65+ Enrollees	15,177 (38.6%)	17,270 (44%)	Pass
IP CLC	Rural Enrollees	0 (0%)	0 (0%)	Pass
IP MH	All Enrollees	64,699 (99.6%)	64,700 (99.6%)	Pass
IP MH	Enrollees Living in Disadvantaged Neighborhoods	54,561 (99.5%)	54,562 (99.5%)	Pass
IP MH	Women Enrollees	3,054 (99.6%)	3,054 (99.6%)	Pass
IP MH	High Service Disability Rating Enrollees	19,770 (99.7%)	19,770 (99.7%)	Pass
IP MH	Minority Enrollees	54,458 (99.6%)	54,459 (99.6%)	Pass
IP MH	65+ Enrollees	39,100 (99.5%)	39,101 (99.5%)	Pass
IP MH	Rural Enrollees	5,254 (95.4%)	5,254 (95.4%)	Pass
OP ED/UC	All Enrollees	55,457 (85.4%)	56,310 (86.7%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP ED/UC	Enrollees Living in Disadvantaged Neighborhoods	45,402 (82.8%)	46,255 (84.4%)	Pass
OP ED/UC	Women Enrollees	2,688 (87.7%)	2,713 (88.5%)	Pass
OP ED/UC	High Service Disability Rating Enrollees	16,582 (83.6%)	16,900 (85.2%)	Pass
OP ED/UC	Minority Enrollees	46,765 (85.6%)	47,502 (86.9%)	Pass
OP ED/UC	65+ Enrollees	33,816 (86.1%)	34,327 (87.4%)	Pass
OP ED/UC	Rural Enrollees	5,175 (94%)	5,178 (94%)	Pass
OP MH	All Enrollees	63,853 (98.3%)	63,853 (98.3%)	Pass
OP MH	Enrollees Living in Disadvantaged Neighborhoods	53,837 (98.2%)	53,837 (98.2%)	Pass
OP MH	Women Enrollees	3,012 (98.3%)	3,012 (98.3%)	Pass
OP MH	High Service Disability Rating Enrollees	19,489 (98.3%)	19,489 (98.3%)	Pass
OP MH	Minority Enrollees	53,792 (98.4%)	53,792 (98.4%)	Pass
OP MH	65+ Enrollees	38,590 (98.2%)	38,590 (98.2%)	Pass
OP MH	Rural Enrollees	4,744 (86.1%)	4,744 (86.1%)	Pass
OP PC	All Enrollees	64,786 (99.7%)	64,786 (99.7%)	Pass
OP PC	Enrollees Living in Disadvantaged Neighborhoods	54,758 (99.9%)	54,758 (99.9%)	Pass
OP PC	Women Enrollees	3,044 (99.3%)	3,044 (99.3%)	Pass
OP PC	High Service Disability Rating Enrollees	19,790 (99.8%)	19,790 (99.8%)	Pass
OP PC	Minority Enrollees	54,556 (99.8%)	54,556 (99.8%)	Pass
OP PC	65+ Enrollees	39,174 (99.7%)	39,174 (99.7%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP PC	Rural Enrollees	5,357 (97.3%)	5,357 (97.3%)	Pass
OP Surgery Capability	All Enrollees	64,708 (99.6%)	64,708 (99.6%)	Pass
OP Surgery Capability	Enrollees Living in Disadvantaged Neighborhoods	54,570 (99.5%)	54,570 (99.5%)	Pass
OP Surgery Capability	Women Enrollees	3,056 (99.7%)	3,056 (99.7%)	Pass
OP Surgery Capability	High Service Disability Rating Enrollees	19,772 (99.7%)	19,772 (99.7%)	Pass
OP Surgery Capability	Minority Enrollees	54,464 (99.7%)	54,464 (99.7%)	Pass
OP Surgery Capability	65+ Enrollees	39,107 (99.6%)	39,107 (99.6%)	Pass
OP Surgery Capability	Rural Enrollees	5,254 (95.4%)	5,254 (95.4%)	Pass
OP Medical Specialist	All Enrollees	64,708 (99.6%)	64,708 (99.6%)	Pass
OP Medical Specialist	Enrollees Living in Disadvantaged Neighborhoods	54,570 (99.5%)	54,570 (99.5%)	Pass
OP Medical Specialist	Women Enrollees	3,056 (99.7%)	3,056 (99.7%)	Pass
OP Medical Specialist	High Service Disability Rating Enrollees	19,772 (99.7%)	19,772 (99.7%)	Pass
OP Medical Specialist	Minority Enrollees	54,464 (99.7%)	54,464 (99.7%)	Pass
OP Medical Specialist	65+ Enrollees	39,107 (99.6%)	39,107 (99.6%)	Pass
OP Medical Specialist	Rural Enrollees	5,254 (95.4%)	5,254 (95.4%)	Pass
OP Rehabilitation	All Enrollees	64,708 (99.6%)	64,708 (99.6%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP Rehabilitation	Enrollees Living in Disadvantaged Neighborhoods	54,570 (99.5%)	54,570 (99.5%)	Pass
OP Rehabilitation	Women Enrollees	3,056 (99.7%)	3,056 (99.7%)	Pass
OP Rehabilitation	High Service Disability Rating Enrollees	19,772 (99.7%)	19,772 (99.7%)	Pass
OP Rehabilitation	Minority Enrollees	54,464 (99.7%)	54,464 (99.7%)	Pass
OP Rehabilitation	65+ Enrollees	39,107 (99.6%)	39,107 (99.6%)	Pass
OP Rehabilitation	Rural Enrollees	5,254 (95.4%)	5,254 (95.4%)	Pass
OP Surgical Specialist	All Enrollees	64,708 (99.6%)	64,708 (99.6%)	Pass
OP Surgical Specialist	Enrollees Living in Disadvantaged Neighborhoods	54,570 (99.5%)	54,570 (99.5%)	Pass
OP Surgical Specialist	Women Enrollees	3,056 (99.7%)	3,056 (99.7%)	Pass
OP Surgical Specialist	High Service Disability Rating Enrollees	19,772 (99.7%)	19,772 (99.7%)	Pass
OP Surgical Specialist	Minority Enrollees	54,464 (99.7%)	54,464 (99.7%)	Pass
OP Surgical Specialist	65+ Enrollees	39,107 (99.6%)	39,107 (99.6%)	Pass
OP Surgical Specialist	Rural Enrollees	5,254 (95.4%)	5,254 (95.4%)	Pass

Inpatient blind rehabilitation (IP BR), inpatient residential rehabilitation treatment programs (IP RRTP), and inpatient spinal cord injuries and disorders (IP SCI/D) are regional services and therefore measured at the VISN level. A market passes if its respective VISN continues to offer IP BR, IP RRTP, and IP SCI/D in the future state. If a VISN does not offer one or more of these services in the current state, then it does not need to offer them in the future state to pass. The VISN 08 Puerto Rico Virgin Islands market is part of VISN 08, which has the following results:

TABLE 2 – VISN 08 PUERTO RICO VIRGIN ISLANDS: ACCESS RESULTS FOR IP BR, IP RRTP, AND IP SCI/D

VISN	Service	Exists in VISN Current State?	Exists in VISN Future State?	Pass / Fail
08	IP BR	TRUE	TRUE	Pass
08	IP RRTP	TRUE	TRUE	Pass
08	IP SCID	TRUE	TRUE	Pass

Demand: Consistent

The Demand domain consists of three sub-criteria.

- **Sub-criteria 1-2** are measured by comparing the projected Veteran demand with the capacity of the HPIDN. To pass, a market's capacity must meet or exceed projected Veteran demand.
- **Sub-criterion 3** requires that the recommendation for VISN 08 Puerto Rico Virgin Islands incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Puerto Rico Virgin Islands passed all sub-criteria and is consistent with the Section 203 Demand criterion.

For sub-criteria 1-2, results are generated by service line at various levels of aggregation. There are three groups of services: (1) inpatient services provided by VA and community providers, (2) inpatient services primarily provided by VA, and (3) outpatient services provided by VA and community providers. Results for each group are shown in the sections below.

Inpatient Services Provided by VA and Community Providers:

IP MH, IP Med/Surg, and IP CLC are measured at the market level. A market passes if HPIDN capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds.

TABLE 3 – VISN 08 PUERTO RICO VIRGIN ISLANDS: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP Med/Surg	Bed Shortage / Surplus (Market level)	93	193	1,238	1,431	1,338	Pass

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP MH	Bed Shortage / Surplus (Market level)	34	32	15	47	13	Pass
IP CLC	Bed Shortage / Surplus (Market level)	51	56	82	138	87	Pass

Inpatient Services Primarily Provided by VA:

IP BR, IP RRTP, and IP SCID, are regional services and therefore measured at the VISN level. It is assumed over the next ten years VA will continue to be the primary provider of these services. A market passes if its VISN’s capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds. VISN 08 Puerto Rico Virgin Islands is part of VISN 08, which has the following results:

TABLE 4 – VISN 08 PUERTO RICO VIRGIN ISLANDS: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED PRIMARILY BY VA

Service	Measure	Projected Veteran Demand	HPIDN Capacity (includes only VA capacity)	Shortage / Surplus	Pass / Fail
IP RRTP	Bed Shortage / Surplus (VISN level)	513	565	52	Pass
IP BR	Bed Shortage / Surplus (Blind Rehab Region Level)	50	50	0	Pass
IP SCID	Bed Shortage / Surplus (VISN level)	109	152	43	Pass

Outpatient Services Provided by VA and Community Providers:

OP PC, OP MH, OP ED/UC, outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation are measured at the market level. To pass, a market’s HPIDN capacity must meet or exceed projected Veteran demand. Demand for outpatient services is measured

in Global Relative Value Units (GRVU) for the VA and Relative Value Units (RVU) for the community, translated into the number of clinicians required.

Note: Shortage and surplus values in Table 5 are rounded to the nearest whole number.

TABLE 5 – VISN 08 PUERTO RICO VIRGIN ISLANDS: CAPACITY RESULTS FOR OUTPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Allergy and Immunology (Service)	0.4	0.4	0.2	0.5	0.0	Pass
Amb Medical: Cardiology (Service)	2.2	5.0	2.2	7.2	5.0	Pass
Amb Medical: Critical Care / Pulmonary Disease (Service)	2.9	8.0	1.3	9.3	6.0	Pass
Amb Medical: Dermatology (Service)	1.8	2.3	0.7	3.0	1.0	Pass
Amb Medical: Emergency Medicine (Service)	5.7	6.8	1.5	8.3	3.0	Pass
Amb Medical: Endocrinology (Service)	0.9	3.8	0.2	4.0	3.0	Pass
Amb Medical: Gastroenterology (Service)	5.9	6.7	1.2	7.9	2.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Hematology -Oncology (Service)	2.0	4.1	0.8	4.9	3.0	Pass
Amb Medical: Infectious Diseases (Service)	0.3	1.4	0.3	1.7	1.0	Pass
Amb Medical: Nephrology (Service)	1.3	3.2	0.9	4.1	3.0	Pass
Amb Medical: Neurology (Service)	1.9	5.5	0.6	6.1	4.0	Pass
Amb Medical: Optometry (Service)	6.1	10.5	1.1	11.6	5.0	Pass
Amb Medical: Pain Medicine (Service)	0.5	2.3	0.1	2.4	2.0	Pass
Amb Medical: Physical Medicine & Rehabilitation (Service)	12.7	28.0	1.5	29.4	17.0	Pass
Amb Medical: Rheumatology (Service)	0.4	2.6	0.3	2.9	3.0	Pass
Amb Surgical: Neurological Surgery (Service)	0.4	0.2	0.2	0.4	0.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Surgical: Obstetrics & Gynecology (Service)	0.6	0.5	2.6	3.1	2.0	Pass
Amb Surgical: Ophthalmology (Service)	7.0	7.1	1.8	8.9	2.0	Pass
Amb Surgical: Orthopaedic Surgery (Service)	0.8	1.6	0.7	2.3	1.0	Pass
Amb Surgical: Otolaryngology (Service)	2.2	3.9	0.3	4.3	2.0	Pass
Amb Surgical: Plastic Surgery (Service)	0.6	2.1	0.2	2.3	2.0	Pass
Amb Surgical: Podiatry (Service)	1.5	3.4	0.5	3.8	2.0	Pass
Amb Surgical: Surgery (Service)	1.7	6.5	1.9	8.3	7.0	Pass
Amb Surgical: Thoracic Surgery (Service)	0.0	0.0	0.0	0.0	0.0	Pass
Amb Surgical: Urology (Service)	3.7	4.6	0.3	4.8	1.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Surgical: Vascular Surgery (Service)	0.2	0.2	0.1	0.3	0.0	Pass
Dental	0.0	0.0	0.2	0.2	0.0	Pass
MH	80.9	113.8	9.4	123.2	42.0	Pass
PC	71.2	125.9	12.8	138.7	67.0	Pass

Quality: Consistent

The Quality domain consists of four sub-criteria.

- **Sub-criteria 1-2** are measured by ensuring the future state HPIDN maintains or improves access and provides sufficient capacity to meet projected Veteran demand leveraging only high-quality providers. To pass, a recommendation must pass the Demand (sub-criteria 1-2) and Access (sub-criteria 1-5) evaluations, indicating that access and capacity criteria are met via high-quality providers.
- **Sub-criterion 3** measures the recommendation's ability to promote recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion's corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)
- **Sub-criterion 4** requires that VISN 08 Puerto Rico Virgin Islands incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Puerto Rico Virgin Islands passed all sub-criteria and is consistent with the Section 203 Quality criterion.

Quality Sub-criteria 1-2

For sub-criteria 1-2, the measures by service line are shown in the table below. The rationales for the quality criteria are outlined in the Section 203 methodology documentation.

TABLE 6 – VISN 08 PUERTO RICO VIRGIN ISLANDS: QUALITY RESULTS FOR INPATIENT AND OUTPATIENT SERVICES

Service Line	Analysis Level	Measure	Pass / Fail
IP Med	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, Joint Commission (TJC) accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass
IP Surg	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, TJC accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass
IP MH	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals with psychiatric beds which achieve a 3-star plus Hospital Compare rating and TJC accreditation, as well as freestanding psychiatric facilities which achieve TJC accreditation? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP CLC	Market	Meets future Veteran access and demand through VA CLCs, VCCP skilled nursing facilities (SNF), and potential future VCCP SNFs which achieve a Nursing Home Compare 3-star-plus overall rating or 2-star-plus overall rating with 4-star-plus quality rating? (Yes/No)	Pass
IP RRTP	VISN	Meets future Veteran access and demand through VA RRTPs? (Yes/No)	Pass
IP Blind Rehab	VISN / Blind Rehabilitation Region	Meets future Veteran access and demand through VA Blind Rehab Centers? (Yes/No)	Pass
IP SCI/D	VISN	Meets future Veteran access and demand through VA SCI/D Centers? (Yes/No)	Pass
PC	Market	Meets future Veteran access and demand through VA PC providers, VCCP PC Providers, and potential future VCCP PC providers who participate in the Centers for Medicare & Medicaid Services' Merit-based Incentive Payment System (MIPS)*? (Yes/No)	Pass
MH	Market	Meets future Veteran access and demand through VA MH providers, VCCP MH Providers, and potential future VCCP MH providers who participate in MIPS*? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
ED/UC	Market	Meets future Veteran access and demand through VA, VCCP ED/UCs, and potential future VCCP ED/UC providers who participate in MIPS*? (Yes/No)	Pass
OP Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Med	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Rehab	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

*Note: MIPS participation only applied when a specialty has significant participation (1,000 or more providers). Nurse Practitioners/Physician Assistants included regardless of MIPS participation.

Quality Sub-criterion 3:

This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass, the recommendation must meet one of the following tests:

- Maintain or create partnerships with Academic Affiliates and/or other high-quality community providers when available
- Modernize facilities to include state-of-the-art equipment.

TABLE 7 – VISN 08 PUERTO RICO VIRGIN ISLANDS: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Mission: Consistent

The Mission domain consists of five sub-criteria.

- **Sub-criteria 1-4:** These sub-criteria measure the recommendation’s ability to maintain or enhance VA’s second, third, and fourth statutory missions.
- **Sub-criterion 5:** This sub-criterion requires that the recommendation for VISN 08 Puerto Rico Virgin Islands incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Education (sub-criteria 1 and 2): A qualitative evaluation was used to determine if the VA recommendation maintained or enhanced VA’s ability to execute its education mission. The analysis was performed at a VISN level, which allows for VA to make the adjustments necessary to maximize Health Professions Education (HPE) over the long-term while also requiring VA to maintain an HPE presence in every region it currently serves. VA determined that facilities with a related recommendation that transitioned an inpatient acute care service (inpatient medicine, surgery, mental health) to a non-VA delivered arrangement or deviated significantly from the current state introduced risk to the HPE mission in the VISN and should be offset by training growth in other areas of the VISN. All other facilities with a recommendation that maintained, replaced, or opened new inpatient acute care services in the same geographic area were deemed to maintain or enhance the HPE mission. VA determined that the recommendation for VISN 08 maintained or enhanced VA’s ability to execute the training mission in the VISN.

Research (sub-criteria 1 and 3): For each category of research existing in the current state, a qualitative analysis was used to determine if the VA Recommendations maintained or enhanced each of those programs.

TABLE 8 – VISN 08 PUERTO RICO VIRGIN ISLANDS: RESEARCH RESULTS

Facility	Total VA Funding	Future State	Pass / Fail
(V08) (672) San Juan	\$278,097.00	Research Maintained at Site	Pass

Emergency Preparedness (sub-criteria 1 and 4): Given potential shifts in future Department of Defense (DoD) Military Treatment Facility capabilities and the need for flexibility in emergency response efforts, VA determined that it is critical to ensure that VAMCs designated as Primary Receiving Centers (PRC) continue to exist in markets where they currently exist. VA will seek guidance from DoD to operationalize any strategy impacting PRC designation (e.g., establishing new PRC designations, transferring designations).

TABLE 9 – VISN 08 PUERTO RICO VIRGIN ISLANDS: EMERGENCY PREPAREDNESS RESULTS

PRC Designated VAMC (Current State)	PRC Designated VAMC (Future State)	Pass / Fail
No PRC VAMC in Market	No PRC VAMC in Market	Pass

Cost-effectiveness: Consistent

The Cost-effectiveness domain consists of three sub-criteria.

Sub-criteria 1-3: These sub-criteria measure the cost-effectiveness of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass, the VA Recommendation Cost Benefit Index (CBI) must be lower than the Status Quo CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.

TABLE 10 – VISN 08 PUERTO RICO VIRGIN ISLANDS: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO STATUS QUO

Status Quo CBI	VA Recommendation CBI	VA Recommendation is Cost Effective
1.52	0.94	Pass

Sustainability: Consistent

The Sustainability domain consists of four sub-criteria

- Sub-criterion 1:** This sub-criterion measures the long-term viability of each facility in the future state per the VA Recommendation. To pass, each facility must meet or exceed at least one of the demand-based benchmarks signaling long-term viability or be deemed essential via the Access or Demand domain analysis. In Access, a facility is deemed essential if one or more of its services in its corresponding service area is not fully covered by another VA or community provider offering the same service. In Demand, a facility is deemed essential if removing capacity would result in the inability to meet future Veteran demand.

- Sub-criterion 2:** This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass this sub-criterion, the total cost (present value) of the VA Recommendation should not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.
- Sub-criterion 3:** This sub-criterion measures if the recommendation promotes recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)
- Sub-criterion 4:** This sub-criterion requires that the recommendation for VISN 08 Puerto Rico Virgin Islands incorporate at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

TABLE 11 – VISN 08 PUERTO RICO VIRGIN ISLANDS: DEMAND-BASED LONG-TERM VIABILITY RESULTS

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
VAMC	(V08) (672) San Juan	IP Med	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	37,252.0	Pass
VAMC	(V08) (672) San Juan	IP MH	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	37,252.0	Pass
VAMC	(V08) (672) San Juan	IP Surg	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	37,252.0	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
CLC	(V08) (672XX) San Juan CLC	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	36,198.0	Pass
RRTP	(V08) (672XX) San Juan RRTP	IP RRTP	Service at this Facility Deemed Essential Due to Access Criteria	NA	Pass
MS CBOC	(V08) (672B0) Ponce	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	18,692.0	Pass
MS CBOC	(V08) (672BZ) Mayaguez	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	14,629.0	Pass
CBOC	(V08) (672GC) Arecibo	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	3,989.0	Pass
CBOC	(V08) (672GD) Ceiba	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	2,943.0	Pass
CBOC	(V08) (672GE) Guayama	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	3,145.0	Pass

Note: New facilities which serve as replacements of existing facilities inherit the original locations' demand performance values. These are identified in the table with a tag of '[Relocated Data]'. OOS facilities, partnerships, and facilities with planned activation dates after 8/1/2020 are excluded from the results table.

Sustainability Sub-criterion 2: This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. To pass, the total cost (present value) of the VA Recommendation must not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below.

TABLE 12 – VISN 08 PUERTO RICO VIRGIN ISLANDS: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO MODERNIZATION

Total Cost of Modernization (Present Value)	Total Cost of VA Recommendation (Present Value)	Modernization CBI	VA Recommendation CBI	Total Cost of VA Recommendation Less Than Modernization	VA Recommendation CBI is Lower than Modernization CBI	Pass / Fail
\$12,048M	\$12,163M	1.10	0.94	No	Yes	Pass

Sustainability Sub-criterion 3: This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion's corresponding measures:

- Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
- Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

TABLE 13 – VISN 08 PUERTO RICO VIRGIN ISLANDS: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Global Trends: Consistent

Five of the six domains require the recommendation to incorporate trends in the evolution of U.S. health care. Due to the unique needs and circumstances of each market, it may not be relevant or possible for a market to incorporate a trend from each domain. As a result, the Section 203 evaluation

requires a recommendation to incorporate one of the trends from the five domains. The sub-criteria from each domain requiring trends are listed below:

- Access: Sub-criterion 6
- Demand: Sub-criterion 3
- Quality: Sub-criterion 4
- Mission: Sub-criterion 5
- Sustainability: Sub-criterion 4

To pass, a recommendation must incorporate at least one trend from the Global Trends. Results for this market are shown in the table below:

TABLE 14 – VISN 08 PUERTO RICO VIRGIN ISLANDS: INCORPORATION OF GLOBAL TRENDS

Trend	Recommendation Incorporated Trend (Yes/No)	Pass / Fail
Enables adoption of latest medical technology through facility modernization (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to evolve CLC capacity, patient experience, and quality (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to improve patient experience, and quality (Yes/No)	Yes	Pass
Increases use of Small House Model (Yes/No)	Yes	Pass
Considers performance in nationally recognized quality reporting programs (Nursing Home Compare, Hospital Compare, Inpatient Psychiatric Facility Quality Reporting (IPFQR) Program) (Yes/No)	Yes	Pass
Considers patient centricity: Leverages Veteran residential location used to optimize future state facility locations (Yes/No)	Yes	Pass

Market VISN 08 Gulf

VA's recommendation for the VISN 08 Gulf is consistent with all Section 203 criteria. Results for each domain are displayed in the subsequent sections.

Access: Consistent

The access domain consists of six sub-criteria.

- **Sub-criteria 1-5** are measured by comparing current and future state access to care in the high performing integrated delivery network (HPIDN) for all service lines.
Note: The HPIDN includes VA and community providers. Community providers include providers currently in the Veteran Community Care Program and potential future Veteran Community Care Program providers meeting quality criteria. Please reference the Section 203 Criteria Methodology to view the quality criteria.
- **Sub-criterion 6** requires that the recommendation for VISN 08 Gulf incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Gulf passed all sub-criteria and is consistent with the Section 203 Access criterion.

For sub-criteria 1-5, results are generated by service line at various levels of aggregation. The following services are measured by comparing the percentage of enrollees within VA drive time standards to HPIDN providers in the current and future state by service line.

- Inpatient: Inpatient medicine/surgery (IP Med/Surg), inpatient mental health (IP MH), and inpatient community living centers (IP CLC)
- Outpatient: Outpatient primary care (OP PC), outpatient mental health (OP MH), outpatient emergency department / urgent care (OP ED/UC), outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation

To pass, a market must maintain or improve the percentage of enrollees within VA drive time standards in the future state as shown below:

TABLE 1 – VISN 08 GULF: ACCESS RESULTS FOR IP MED/SURG, IP MH, IP CLC AND OUTPATIENT PRIMARY AND SPECIALTY CARE

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	All Enrollees	104,742 (98%)	106,341 (99.5%)	Pass
IP Med/Surg	Enrollees Living in Disadvantaged Neighborhoods	25,876 (99.7%)	25,964 (100%)	Pass
IP Med/Surg	Women Enrollees	7,657 (98.9%)	7,720 (99.7%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	High Service Disability Rating Enrollees	22,821 (98.4%)	23,116 (99.6%)	Pass
IP Med/Surg	Minority Enrollees	11,175 (99.1%)	11,261 (99.9%)	Pass
IP Med/Surg	65+ Enrollees	64,948 (97.5%)	66,209 (99.4%)	Pass
IP Med/Surg	Rural Enrollees	5,939 (98.9%)	6,005 (100%)	Pass
IP CLC	All Enrollees	102,227 (95.7%)	105,884 (99.1%)	Pass
IP CLC	Enrollees Living in Disadvantaged Neighborhoods	24,542 (94.5%)	25,952 (100%)	Pass
IP CLC	Women Enrollees	7,506 (97%)	7,697 (99.4%)	Pass
IP CLC	High Service Disability Rating Enrollees	22,220 (95.8%)	23,017 (99.2%)	Pass
IP CLC	Minority Enrollees	10,878 (96.5%)	11,236 (99.7%)	Pass
IP CLC	65+ Enrollees	63,353 (95.1%)	65,896 (98.9%)	Pass
IP CLC	Rural Enrollees	3,542 (59%)	5,808 (96.7%)	Pass
IP MH	All Enrollees	106,152 (99.3%)	106,152 (99.3%)	Pass
IP MH	Enrollees Living in Disadvantaged Neighborhoods	25,964 (100%)	25,964 (100%)	Pass
IP MH	Women Enrollees	7,711 (99.6%)	7,711 (99.6%)	Pass
IP MH	High Service Disability Rating Enrollees	23,083 (99.5%)	23,083 (99.5%)	Pass
IP MH	Minority Enrollees	11,253 (99.8%)	11,253 (99.8%)	Pass
IP MH	65+ Enrollees	66,054 (99.1%)	66,054 (99.1%)	Pass
IP MH	Rural Enrollees	5,939 (98.9%)	5,939 (98.9%)	Pass
OP ED/UC	All Enrollees	106,490 (99.7%)	106,691 (99.8%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP ED/UC	Enrollees Living in Disadvantaged Neighborhoods	25,964 (100%)	25,964 (100%)	Pass
OP ED/UC	Women Enrollees	7,723 (99.8%)	7,731 (99.9%)	Pass
OP ED/UC	High Service Disability Rating Enrollees	23,141 (99.7%)	23,179 (99.9%)	Pass
OP ED/UC	Minority Enrollees	11,259 (99.9%)	11,265 (99.9%)	Pass
OP ED/UC	65+ Enrollees	66,331 (99.5%)	66,492 (99.8%)	Pass
OP ED/UC	Rural Enrollees	5,925 (98.7%)	5,939 (98.9%)	Pass
OP MH	All Enrollees	106,341 (99.5%)	106,534 (99.7%)	Pass
OP MH	Enrollees Living in Disadvantaged Neighborhoods	25,744 (99.2%)	25,864 (99.6%)	Pass
OP MH	Women Enrollees	7,706 (99.6%)	7,718 (99.7%)	Pass
OP MH	High Service Disability Rating Enrollees	23,075 (99.4%)	23,124 (99.7%)	Pass
OP MH	Minority Enrollees	11,184 (99.2%)	11,228 (99.6%)	Pass
OP MH	65+ Enrollees	66,315 (99.5%)	66,422 (99.7%)	Pass
OP MH	Rural Enrollees	5,679 (94.6%)	5,850 (97.4%)	Pass
OP PC	All Enrollees	106,581 (99.7%)	106,626 (99.8%)	Pass
OP PC	Enrollees Living in Disadvantaged Neighborhoods	25,907 (99.8%)	25,920 (99.8%)	Pass
OP PC	Women Enrollees	7,728 (99.8%)	7,730 (99.9%)	Pass
OP PC	High Service Disability Rating Enrollees	23,138 (99.7%)	23,153 (99.8%)	Pass
OP PC	Minority Enrollees	11,256 (99.9%)	11,257 (99.9%)	Pass
OP PC	65+ Enrollees	66,435 (99.7%)	66,466 (99.7%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP PC	Rural Enrollees	5,923 (98.6%)	5,937 (98.9%)	Pass
OP Surgery Capability	All Enrollees	106,776 (99.9%)	106,776 (99.9%)	Pass
OP Surgery Capability	Enrollees Living in Disadvantaged Neighborhoods	25,964 (100%)	25,964 (100%)	Pass
OP Surgery Capability	Women Enrollees	7,734 (99.9%)	7,734 (99.9%)	Pass
OP Surgery Capability	High Service Disability Rating Enrollees	23,187 (99.9%)	23,187 (99.9%)	Pass
OP Surgery Capability	Minority Enrollees	11,269 (100%)	11,269 (100%)	Pass
OP Surgery Capability	65+ Enrollees	66,565 (99.9%)	66,565 (99.9%)	Pass
OP Surgery Capability	Rural Enrollees	6,005 (100%)	6,005 (100%)	Pass
OP Medical Specialist	All Enrollees	106,815 (100%)	106,815 (100%)	Pass
OP Medical Specialist	Enrollees Living in Disadvantaged Neighborhoods	25,964 (100%)	25,964 (100%)	Pass
OP Medical Specialist	Women Enrollees	7,737 (100%)	7,737 (100%)	Pass
OP Medical Specialist	High Service Disability Rating Enrollees	23,193 (100%)	23,193 (100%)	Pass
OP Medical Specialist	Minority Enrollees	11,269 (100%)	11,269 (100%)	Pass
OP Medical Specialist	65+ Enrollees	66,595 (99.9%)	66,595 (99.9%)	Pass
OP Medical Specialist	Rural Enrollees	6,005 (100%)	6,005 (100%)	Pass
OP Rehabilitation	All Enrollees	106,822 (100%)	106,822 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP Rehabilitation	Enrollees Living in Disadvantaged Neighborhoods	25,964 (100%)	25,964 (100%)	Pass
OP Rehabilitation	Women Enrollees	7,737 (100%)	7,737 (100%)	Pass
OP Rehabilitation	High Service Disability Rating Enrollees	23,195 (100%)	23,195 (100%)	Pass
OP Rehabilitation	Minority Enrollees	11,269 (100%)	11,269 (100%)	Pass
OP Rehabilitation	65+ Enrollees	66,601 (99.9%)	66,601 (99.9%)	Pass
OP Rehabilitation	Rural Enrollees	6,005 (100%)	6,005 (100%)	Pass
OP Surgical Specialist	All Enrollees	106,776 (99.9%)	106,815 (100%)	Pass
OP Surgical Specialist	Enrollees Living in Disadvantaged Neighborhoods	25,964 (100%)	25,964 (100%)	Pass
OP Surgical Specialist	Women Enrollees	7,734 (99.9%)	7,737 (100%)	Pass
OP Surgical Specialist	High Service Disability Rating Enrollees	23,187 (99.9%)	23,193 (100%)	Pass
OP Surgical Specialist	Minority Enrollees	11,269 (100%)	11,269 (100%)	Pass
OP Surgical Specialist	65+ Enrollees	66,565 (99.9%)	66,595 (99.9%)	Pass
OP Surgical Specialist	Rural Enrollees	6,005 (100%)	6,005 (100%)	Pass

Inpatient blind rehabilitation (IP BR), inpatient residential rehabilitation treatment programs (IP RRTP), and inpatient spinal cord injuries and disorders (IP SCI/D) are regional services and therefore measured at the VISN level. A market passes if its respective VISN continues to offer IP BR, IP RRTP, and IP SCI/D in the future state. If a VISN does not offer one or more of these services in the current state, then it does not need to offer them in the future state to pass. The VISN 08 Gulf market is part of VISN 08, which has the following results:

TABLE 2 – VISN 08 GULF: ACCESS RESULTS FOR IP BR, IP RRTP, AND IP SCI/D

VISN	Service	Exists in VISN Current State?	Exists in VISN Future State?	Pass / Fail
08	IP BR	TRUE	TRUE	Pass
08	IP RRTP	TRUE	TRUE	Pass
08	IP SCID	TRUE	TRUE	Pass

Demand: Consistent

The Demand domain consists of three sub-criteria.

- **Sub-criteria 1-2** are measured by comparing the projected Veteran demand with the capacity of the HPIDN. To pass, a market's capacity must meet or exceed projected Veteran demand.
- **Sub-criterion 3** requires that the recommendation for VISN 08 Gulf incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Gulf passed all sub-criteria and is consistent with the Section 203 Demand criterion.

For sub-criteria 1-2, results are generated by service line at various levels of aggregation. There are three groups of services: (1) inpatient services provided by VA and community providers, (2) inpatient services primarily provided by VA, and (3) outpatient services provided by VA and community providers. Results for each group are shown in the sections below.

Inpatient Services Provided by VA and Community Providers:

IP MH, IP Med/Surg, and IP CLC are measured at the market level. A market passes if HPIDN capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds.

TABLE 3 – VISN 08 GULF: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP Med/Surg	Bed Shortage / Surplus (Market level)	216	175	1,203	1,378	1,162	Pass
IP MH	Bed Shortage / Surplus (Market level)	56	41	80	121	65	Pass

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP CLC	Bed Shortage / Surplus (Market level)	295	160	721	881	586	Pass

Inpatient Services Primarily Provided by VA:

IP BR, IP RRTP, and IP SCID, are regional services and therefore measured at the VISN level. It is assumed over the next ten years VA will continue to be the primary provider of these services. A market passes if its VISN's capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds. VISN 08 Gulf is part of VISN 08, which has the following results:

TABLE 4 – VISN 08 GULF: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED PRIMARILY BY VA

Service	Measure	Projected Veteran Demand	HPIDN Capacity (includes only VA capacity)	Shortage / Surplus	Pass / Fail
IP RRTP	Bed Shortage / Surplus (VISN level)	513	565	52	Pass
IP BR	Bed Shortage / Surplus (Blind Rehab Region Level)	50	50	0	Pass
IP SCID	Bed Shortage / Surplus (VISN level)	109	152	43	Pass

Outpatient Services Provided by VA and Community Providers:

OP PC, OP MH, OP ED/UC, outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation are measured at the market level. To pass, a market's HPIDN capacity must meet or exceed projected Veteran demand. Demand for outpatient services is measured in Global Relative Value Units (GRVU) for the VA and Relative Value Units (RVU) for the community, translated into the number of clinicians required.

Note: Shortage and surplus values in Table 5 are rounded to the nearest whole number.

TABLE 5 – VISN 08 GULF: CAPACITY RESULTS FOR OUTPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Allergy and Immunology (Service)	1.0	1.4	1.1	2.5	2.0	Pass
Amb Medical: Cardiology (Service)	7.8	11.6	10.5	22.1	14.0	Pass
Amb Medical: Critical Care / Pulmonary Disease (Service)	8.2	19.7	4.9	24.6	16.0	Pass
Amb Medical: Dermatology (Service)	11.7	8.1	8.4	16.5	5.0	Pass
Amb Medical: Emergency Medicine (Service)	19.2	12.8	20.6	33.4	14.0	Pass
Amb Medical: Endocrinology (Service)	3.8	9.6	1.5	11.1	7.0	Pass
Amb Medical: Gastroenterology (Service)	10.9	11.5	5.7	17.2	6.0	Pass
Amb Medical: Hematology -Oncology (Service)	9.3	12.4	3.6	16.1	7.0	Pass
Amb Medical: Infectious Diseases (Service)	1.0	4.9	2.2	7.0	6.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Nephrology (Service)	3.6	4.5	2.2	6.8	3.0	Pass
Amb Medical: Neurology (Service)	5.1	9.6	5.5	15.1	10.0	Pass
Amb Medical: Optometry (Service)	20.7	28.7	10.5	39.3	19.0	Pass
Amb Medical: Pain Medicine (Service)	3.0	6.2	2.7	8.9	6.0	Pass
Amb Medical: Physical Medicine & Rehabilitation (Service)	8.1	34.8	2.7	37.5	29.0	Pass
Amb Medical: Rheumatology (Service)	2.2	8.3	1.8	10.1	8.0	Pass
Amb Surgical: Neurological Surgery (Service)	1.5	0.3	1.5	1.8	0.0	Pass
Amb Surgical: Obstetrics & Gynecology (Service)	1.9	2.6	8.7	11.2	9.0	Pass
Amb Surgical: Ophthalmology (Service)	14.5	10.8	7.9	18.7	4.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Surgical: Orthopaedic Surgery (Service)	7.2	5.3	6.9	12.1	5.0	Pass
Amb Surgical: Otolaryngology (Service)	4.3	5.9	3.0	8.9	5.0	Pass
Amb Surgical: Plastic Surgery (Service)	3.3	4.2	1.4	5.6	2.0	Pass
Amb Surgical: Podiatry (Service)	8.6	14.8	7.6	22.3	14.0	Pass
Amb Surgical: Surgery (Service)	5.7	13.7	15.4	29.1	23.0	Pass
Amb Surgical: Thoracic Surgery (Service)	0.6	1.4	0.8	2.1	2.0	Pass
Amb Surgical: Urology (Service)	7.5	9.6	3.6	13.2	6.0	Pass
Amb Surgical: Vascular Surgery (Service)	1.4	4.8	1.5	6.3	5.0	Pass
Dental	0.0	0.0	1.6	1.6	2.0	Pass
MH	119.5	196.7	41.3	238.0	118.0	Pass
PC	126.9	207.6	146.1	353.6	227.0	Pass

Quality: Consistent

The Quality domain consists of four sub-criteria.

- **Sub-criteria 1-2** are measured by ensuring the future state HPIDN maintains or improves access and provides sufficient capacity to meet projected Veteran demand leveraging only high-quality providers. To pass, a recommendation must pass the Demand (sub-criteria 1-2) and Access (sub-criteria 1-5) evaluations, indicating that access and capacity criteria are met via high-quality providers.
- **Sub-criterion 3** measures the recommendation’s ability to promote recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)
- **Sub-criterion 4** requires that VISN 08 Gulf incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Gulf passed all sub-criteria and is consistent with the Section 203 Quality criterion.

Quality Sub-criteria 1-2

For sub-criteria 1-2, the measures by service line are shown in the table below. The rationales for the quality criteria are outlined in the Section 203 methodology documentation.

TABLE 6 – VISN 08 GULF: QUALITY RESULTS FOR INPATIENT AND OUTPATIENT SERVICES

Service Line	Analysis Level	Measure	Pass / Fail
IP Med	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, Joint Commission (TJC) accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Surg	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, TJC accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass
IP MH	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals with psychiatric beds which achieve a 3-star plus Hospital Compare rating and TJC accreditation, as well as freestanding psychiatric facilities which achieve TJC accreditation? (Yes/No)	Pass
IP CLC	Market	Meets future Veteran access and demand through VA CLCs, VCCP skilled nursing facilities (SNF), and potential future VCCP SNFs which achieve a Nursing Home Compare 3-star-plus overall rating or 2-star-plus overall rating with 4-star-plus quality rating? (Yes/No)	Pass
IP RRTP	VISN	Meets future Veteran access and demand through VA RRTPs? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Blind Rehab	VISN / Blind Rehabilitation Region	Meets future Veteran access and demand through VA Blind Rehab Centers? (Yes/No)	Pass
IP SCI/D	VISN	Meets future Veteran access and demand through VA SCI/D Centers? (Yes/No)	Pass
PC	Market	Meets future Veteran access and demand through VA PC providers, VCCP PC Providers, and potential future VCCP PC providers who participate in the Centers for Medicare & Medicaid Services' Merit-based Incentive Payment System (MIPS)*? (Yes/No)	Pass
MH	Market	Meets future Veteran access and demand through VA MH providers, VCCP MH Providers, and potential future VCCP MH providers who participate in MIPS*? (Yes/No)	Pass
ED/UC	Market	Meets future Veteran access and demand through VA, VCCP ED/UCs, and potential future VCCP ED/UC providers who participate in MIPS*? (Yes/No)	Pass
OP Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
OP Spec Med	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Rehab	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

*Note: MIPS participation only applied when a specialty has significant participation (1,000 or more providers). Nurse Practitioners/Physician Assistants included regardless of MIPS participation.

Quality Sub-criterion 3:

This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass, the recommendation must meet one of the following tests:

- Maintain or create partnerships with Academic Affiliates and/or other high-quality community providers when available
- Modernize facilities to include state-of-the-art equipment.

TABLE 7 – VISN 08 GULF: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Mission: Consistent

The Mission domain consists of five sub-criteria.

- **Sub-criteria 1-4:** These sub-criteria measure the recommendation's ability to maintain or enhance VA's second, third, and fourth statutory missions.
- **Sub-criterion 5:** This sub-criterion requires that the recommendation for VISN 08 Gulf incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Education (sub-criteria 1 and 2): A qualitative evaluation was used to determine if the VA recommendation maintained or enhanced VA's ability to execute its education mission. The analysis was performed at a VISN level, which allows for VA to make the adjustments necessary to maximize Health Professions Education (HPE) over the long-term while also requiring VA to maintain an HPE presence in every region it currently serves. VA determined that facilities with a related recommendation that transitioned an inpatient acute care service (inpatient medicine, surgery, mental health) to a non-VA delivered arrangement or deviated significantly from the current state introduced risk to the HPE mission in the VISN and should be offset by training growth in other areas of the VISN. All other facilities with a recommendation that maintained, replaced, or opened new inpatient acute care services in the same geographic area were deemed to maintain or enhance the HPE mission. VA determined that the recommendation for VISN 08 maintained or enhanced VA's ability to execute the training mission in the VISN.

Research (sub-criteria 1 and 3): For each category of research existing in the current state, a qualitative analysis was used to determine if the VA Recommendations maintained or enhanced each of those programs.

TABLE 8 – VISN 08 GULF: RESEARCH RESULTS

Facility	Total VA Funding	Future State	Pass / Fail
(V08) (516) Bay Pines	\$1,033,638.00	Research Maintained at Site	Pass

Emergency Preparedness (sub-criteria 1 and 4): Given potential shifts in future Department of Defense (DoD) Military Treatment Facility capabilities and the need for flexibility in emergency response efforts, VA determined that it is critical to ensure that VAMCs designated as Primary Receiving Centers (PRC) continue to exist in markets where they currently exist. VA will seek guidance from DoD to operationalize any strategy impacting PRC designation (e.g., establishing new PRC designations, transferring designations).

TABLE 9 – VISN 08 GULF: EMERGENCY PREPAREDNESS RESULTS

PRC Designated VAMC (Current State)	PRC Designated VAMC (Future State)	Pass / Fail
No PRC VAMC in Market	No PRC VAMC in Market	Pass

Cost-effectiveness: Consistent

The Cost-effectiveness domain consists of three sub-criteria.

Sub-criteria 1-3: These sub-criteria measure the cost-effectiveness of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass, the VA Recommendation Cost Benefit Index (CBI) must be lower than the Status Quo CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.

TABLE 10 – VISN 08 GULF: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO STATUS QUO

Status Quo CBI	VA Recommendation CBI	VA Recommendation is Cost Effective
2.74	1.92	Pass

Sustainability: Consistent

The Sustainability domain consists of four sub-criteria

- **Sub-criterion 1:** This sub-criterion measures the long-term viability of each facility in the future state per the VA Recommendation. To pass, each facility must meet or exceed at least one of the demand-based benchmarks signaling long-term viability or be deemed essential via the Access or Demand domain analysis. In Access, a facility is deemed essential if one or more of its services in its corresponding service area is not fully covered by another VA or community provider offering the same service. In Demand, a facility is deemed essential if removing capacity would result in the inability to meet future Veteran demand.
- **Sub-criterion 2:** This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass this sub-criterion, the total cost (present value) of the VA Recommendation should not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.
- **Sub-criterion 3:** This sub-criterion measures if the recommendation promotes recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion's corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

- **Sub-criterion 4:** This sub-criterion requires that the recommendation for VISN 08 Gulf incorporate at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

TABLE 11 – VISN 08 GULF: DEMAND-BASED LONG-TERM VIABILITY RESULTS

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
VAMC	(V08) (516) Bay Pines	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	109,312.0	Pass
VAMC	(V08) (516) Bay Pines	IP Med	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	109,312.0	Pass
VAMC	(V08) (516) Bay Pines	IP MH	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	109,312.0	Pass
VAMC	(V08) (516) Bay Pines	IP RRTP	Facility Meets or Exceeds Target of 17 Total RRTP ADC in Market	75.9	Pass
VAMC	(V08) (516) Bay Pines	IP Surg	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	109,312.0	Pass
CLC	(V08) (516XX) Lee County CLC	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	42,644.0	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
HCC	(V08) (516BZ) Lee County	HCC	Facility Meets or Exceeds Target of 34,000 Overlapping Enrollees, 60	47,179.0	Pass
MS CBOC	(V08) (516GA) Sarasota	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	84,256.0	Pass
MS CBOC	(V08) (516GD) Bradenton [replacement]	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	119,248.0	Pass
MS CBOC	(V08) (516GE) Port Charlotte [replacement]	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	51,234.0	Pass
CBOC	(V08) (516GB) St. Petersburg	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	43,182.0	Pass
CBOC	(V08) (516GF) Naples	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	8,196.0	Pass
CBOC	(V08) (516XX) Pinellas CBOC	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	48,705.0	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
CBOC	(V08) (516GH) Sebring [replacement]	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	5,254.0	Pass

Note: New facilities which serve as replacements of existing facilities inherit the original locations' demand performance values. These are identified in the table with a tag of '[Relocated Data]'. OOS facilities, partnerships, and facilities with planned activation dates after 8/1/2020 are excluded from the results table.

Sustainability Sub-criterion 2: This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. To pass, the total cost (present value) of the VA Recommendation must not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below.

TABLE 12 – VISN 08 GULF: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO MODERNIZATION

Total Cost of Modernization (Present Value)	Total Cost of VA Recommendation (Present Value)	Modernization CBI	VA Recommendation CBI	Total Cost of VA Recommendation Less Than Modernization	VA Recommendation CBI is Lower than Modernization CBI	Pass / Fail
\$26,556M	\$26,945M	2.41	1.92	No	Yes	Pass

Sustainability Sub-criterion 3: This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion's corresponding measures:

- Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
- Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

TABLE 13 – VISN 08 GULF: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Global Trends: Consistent

Five of the six domains require the recommendation to incorporate trends in the evolution of U.S. health care. Due to the unique needs and circumstances of each market, it may not be relevant or possible for a market to incorporate a trend from each domain. As a result, the Section 203 evaluation requires a recommendation to incorporate one of the trends from the five domains. The sub-criteria from each domain requiring trends are listed below:

- Access: Sub-criterion 6
- Demand: Sub-criterion 3
- Quality: Sub-criterion 4
- Mission: Sub-criterion 5
- Sustainability: Sub-criterion 4

To pass, a recommendation must incorporate at least one trend from the Global Trends. Results for this market are shown in the table below:

TABLE 14 – VISN 08 GULF: INCORPORATION OF GLOBAL TRENDS

Trend	Recommendation Incorporated Trend (Yes/No)	Pass / Fail
Enables adoption of latest medical technology through facility modernization (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to evolve CLC capacity, patient experience, and quality (Yes/No)	Yes	Pass
Establishes Small House Model CLC(s) to improve patient experience, and quality (Yes/No)	Yes	Pass
Increases use of Small House Model (Yes/No)	Yes	Pass

Trend	Recommendation Incorporated Trend (Yes/No)	Pass / Fail
Considers performance in nationally recognized quality reporting programs (Nursing Home Compare, Hospital Compare, Inpatient Psychiatric Facility Quality Reporting (IPFQR) Program) (Yes/No)	Yes	Pass
Considers patient centricity: Leverages Veteran residential location used to optimize future state facility locations (Yes/No)	Yes	Pass

Market VISN 08 Atlantic

VA's recommendation for the VISN 08 Atlantic is consistent with all Section 203 criteria. Results for each domain are displayed in the subsequent sections.

Access: Consistent

The access domain consists of six sub-criteria.

- **Sub-criteria 1-5** are measured by comparing current and future state access to care in the high performing integrated delivery network (HPIDN) for all service lines.
Note: The HPIDN includes VA and community providers. Community providers include providers currently in the Veteran Community Care Program and potential future Veteran Community Care Program providers meeting quality criteria. Please reference the Section 203 Criteria Methodology to view the quality criteria.
- **Sub-criterion 6** requires that the recommendation for VISN 08 Atlantic incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Atlantic passed all sub-criteria and is consistent with the Section 203 Access criterion.

For sub-criteria 1-5, results are generated by service line at various levels of aggregation. The following services are measured by comparing the percentage of enrollees within VA drive time standards to HPIDN providers in the current and future state by service line.

- **Inpatient:** Inpatient medicine/surgery (IP Med/Surg), inpatient mental health (IP MH), and inpatient community living centers (IP CLC)
- **Outpatient:** Outpatient primary care (OP PC), outpatient mental health (OP MH), outpatient emergency department / urgent care (OP ED/UC), outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation

To pass, a market must maintain or improve the percentage of enrollees within VA drive time standards in the future state as shown below:

TABLE 1 – VISN 08 ATLANTIC: ACCESS RESULTS FOR IP MED/SURG, IP MH, IP CLC AND OUTPATIENT PRIMARY AND SPECIALTY CARE

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	All Enrollees	48,551 (100%)	48,551 (100%)	Pass
IP Med/Surg	Enrollees Living in Disadvantaged Neighborhoods	11,281 (100%)	11,281 (100%)	Pass
IP Med/Surg	Women Enrollees	3,191 (99.9%)	3,191 (99.9%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
IP Med/Surg	High Service Disability Rating Enrollees	9,928 (100%)	9,928 (100%)	Pass
IP Med/Surg	Minority Enrollees	7,696 (99.8%)	7,696 (99.8%)	Pass
IP Med/Surg	65+ Enrollees	30,854 (100%)	30,854 (100%)	Pass
IP Med/Surg	Rural Enrollees	2,757 (99.8%)	2,757 (99.8%)	Pass
IP CLC	All Enrollees	46,492 (95.7%)	48,525 (99.9%)	Pass
IP CLC	Enrollees Living in Disadvantaged Neighborhoods	9,680 (85.8%)	11,281 (100%)	Pass
IP CLC	Women Enrollees	3,062 (95.9%)	3,189 (99.9%)	Pass
IP CLC	High Service Disability Rating Enrollees	9,479 (95.4%)	9,924 (99.9%)	Pass
IP CLC	Minority Enrollees	7,502 (97.3%)	7,692 (99.8%)	Pass
IP CLC	65+ Enrollees	29,480 (95.5%)	30,836 (99.9%)	Pass
IP CLC	Rural Enrollees	891 (32.3%)	2,754 (99.7%)	Pass
IP MH	All Enrollees	48,551 (100%)	48,551 (100%)	Pass
IP MH	Enrollees Living in Disadvantaged Neighborhoods	11,281 (100%)	11,281 (100%)	Pass
IP MH	Women Enrollees	3,191 (99.9%)	3,191 (99.9%)	Pass
IP MH	High Service Disability Rating Enrollees	9,928 (100%)	9,928 (100%)	Pass
IP MH	Minority Enrollees	7,696 (99.8%)	7,696 (99.8%)	Pass
IP MH	65+ Enrollees	30,854 (100%)	30,854 (100%)	Pass
IP MH	Rural Enrollees	2,757 (99.8%)	2,757 (99.8%)	Pass
OP ED/UC	All Enrollees	48,508 (99.9%)	48,551 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP ED/UC	Enrollees Living in Disadvantaged Neighborhoods	11,238 (99.6%)	11,281 (100%)	Pass
OP ED/UC	Women Enrollees	3,190 (99.9%)	3,191 (99.9%)	Pass
OP ED/UC	High Service Disability Rating Enrollees	9,921 (99.9%)	9,928 (100%)	Pass
OP ED/UC	Minority Enrollees	7,694 (99.8%)	7,696 (99.8%)	Pass
OP ED/UC	65+ Enrollees	30,822 (99.9%)	30,854 (100%)	Pass
OP ED/UC	Rural Enrollees	2,714 (98.2%)	2,757 (99.8%)	Pass
OP MH	All Enrollees	48,129 (99.1%)	48,324 (99.5%)	Pass
OP MH	Enrollees Living in Disadvantaged Neighborhoods	10,979 (97.3%)	11,094 (98.3%)	Pass
OP MH	Women Enrollees	3,169 (99.2%)	3,177 (99.5%)	Pass
OP MH	High Service Disability Rating Enrollees	9,835 (99%)	9,881 (99.5%)	Pass
OP MH	Minority Enrollees	7,570 (98.2%)	7,677 (99.6%)	Pass
OP MH	65+ Enrollees	30,600 (99.1%)	30,689 (99.4%)	Pass
OP MH	Rural Enrollees	2,365 (85.6%)	2,541 (92%)	Pass
OP PC	All Enrollees	48,512 (99.9%)	48,514 (99.9%)	Pass
OP PC	Enrollees Living in Disadvantaged Neighborhoods	11,264 (99.9%)	11,264 (99.9%)	Pass
OP PC	Women Enrollees	3,189 (99.9%)	3,189 (99.9%)	Pass
OP PC	High Service Disability Rating Enrollees	9,920 (99.9%)	9,921 (99.9%)	Pass
OP PC	Minority Enrollees	7,692 (99.8%)	7,693 (99.8%)	Pass
OP PC	65+ Enrollees	30,827 (99.9%)	30,828 (99.9%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP PC	Rural Enrollees	2,731 (98.8%)	2,731 (98.8%)	Pass
OP Surgery Capability	All Enrollees	48,551 (100%)	48,551 (100%)	Pass
OP Surgery Capability	Enrollees Living in Disadvantaged Neighborhoods	11,281 (100%)	11,281 (100%)	Pass
OP Surgery Capability	Women Enrollees	3,191 (99.9%)	3,191 (99.9%)	Pass
OP Surgery Capability	High Service Disability Rating Enrollees	9,928 (100%)	9,928 (100%)	Pass
OP Surgery Capability	Minority Enrollees	7,696 (99.8%)	7,696 (99.8%)	Pass
OP Surgery Capability	65+ Enrollees	30,854 (100%)	30,854 (100%)	Pass
OP Surgery Capability	Rural Enrollees	2,757 (99.8%)	2,757 (99.8%)	Pass
OP Medical Specialist	All Enrollees	48,551 (100%)	48,551 (100%)	Pass
OP Medical Specialist	Enrollees Living in Disadvantaged Neighborhoods	11,281 (100%)	11,281 (100%)	Pass
OP Medical Specialist	Women Enrollees	3,191 (99.9%)	3,191 (99.9%)	Pass
OP Medical Specialist	High Service Disability Rating Enrollees	9,928 (100%)	9,928 (100%)	Pass
OP Medical Specialist	Minority Enrollees	7,696 (99.8%)	7,696 (99.8%)	Pass
OP Medical Specialist	65+ Enrollees	30,854 (100%)	30,854 (100%)	Pass
OP Medical Specialist	Rural Enrollees	2,757 (99.8%)	2,757 (99.8%)	Pass
OP Rehabilitation	All Enrollees	48,551 (100%)	48,551 (100%)	Pass

Service	Subpopulation	Projected Enrollees Within Drive Time Standards of Current HPIDN Facilities	Projected Enrollees Within Drive Time Standards of Future HPIDN Facilities	Pass / Fail
OP Rehabilitation	Enrollees Living in Disadvantaged Neighborhoods	11,281 (100%)	11,281 (100%)	Pass
OP Rehabilitation	Women Enrollees	3,191 (99.9%)	3,191 (99.9%)	Pass
OP Rehabilitation	High Service Disability Rating Enrollees	9,928 (100%)	9,928 (100%)	Pass
OP Rehabilitation	Minority Enrollees	7,696 (99.8%)	7,696 (99.8%)	Pass
OP Rehabilitation	65+ Enrollees	30,854 (100%)	30,854 (100%)	Pass
OP Rehabilitation	Rural Enrollees	2,757 (99.8%)	2,757 (99.8%)	Pass
OP Surgical Specialist	All Enrollees	48,551 (100%)	48,551 (100%)	Pass
OP Surgical Specialist	Enrollees Living in Disadvantaged Neighborhoods	11,281 (100%)	11,281 (100%)	Pass
OP Surgical Specialist	Women Enrollees	3,191 (99.9%)	3,191 (99.9%)	Pass
OP Surgical Specialist	High Service Disability Rating Enrollees	9,928 (100%)	9,928 (100%)	Pass
OP Surgical Specialist	Minority Enrollees	7,696 (99.8%)	7,696 (99.8%)	Pass
OP Surgical Specialist	65+ Enrollees	30,854 (100%)	30,854 (100%)	Pass
OP Surgical Specialist	Rural Enrollees	2,757 (99.8%)	2,757 (99.8%)	Pass

Inpatient blind rehabilitation (IP BR), inpatient residential rehabilitation treatment programs (IP RRTP), and inpatient spinal cord injuries and disorders (IP SCI/D) are regional services and therefore measured at the VISN level. A market passes if its respective VISN continues to offer IP BR, IP RRTP, and IP SCI/D in the future state. If a VISN does not offer one or more of these services in the current state, then it does not need to offer them in the future state to pass. The VISN 08 Atlantic market is part of VISN 08, which has the following results:

TABLE 2 – VISN 08 ATLANTIC: ACCESS RESULTS FOR IP BR, IP RRTP, AND IP SCI/D

VISN	Service	Exists in VISN Current State?	Exists in VISN Future State?	Pass / Fail
08	IP BR	TRUE	TRUE	Pass
08	IP RRTP	TRUE	TRUE	Pass
08	IP SCID	TRUE	TRUE	Pass

Demand: Consistent

The Demand domain consists of three sub-criteria.

- **Sub-criteria 1-2** are measured by comparing the projected Veteran demand with the capacity of the HPIDN. To pass, a market's capacity must meet or exceed projected Veteran demand.
- **Sub-criterion 3** requires that the recommendation for VISN 08 Atlantic incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Atlantic passed all sub-criteria and is consistent with the Section 203 Demand criterion.

For sub-criteria 1-2, results are generated by service line at various levels of aggregation. There are three groups of services: (1) inpatient services provided by VA and community providers, (2) inpatient services primarily provided by VA, and (3) outpatient services provided by VA and community providers. Results for each group are shown in the sections below.

Inpatient Services Provided by VA and Community Providers:

IP MH, IP Med/Surg, and IP CLC are measured at the market level. A market passes if HPIDN capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds.

TABLE 3 – VISN 08 ATLANTIC: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP Med/Surg	Bed Shortage / Surplus (Market level)	91	71	944	1,015	924	Pass
IP MH	Bed Shortage / Surplus (Market level)	48	25	60	85	37	Pass

Service	Measure	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
IP CLC	Bed Shortage / Surplus (Market level)	110	120	503	623	513	Pass

Inpatient Services Primarily Provided by VA:

IP BR, IP RRTP, and IP SCID, are regional services and therefore measured at the VISN level. It is assumed over the next ten years VA will continue to be the primary provider of these services. A market passes if its VISN's capacity meets or exceeds projected Veteran demand. Demand for inpatient services is measured in beds. VISN 08 Atlantic is part of VISN 08, which has the following results:

TABLE 4 – VISN 08 ATLANTIC: CAPACITY RESULTS FOR INPATIENT SERVICES PROVIDED PRIMARILY BY VA

Service	Measure	Projected Veteran Demand	HPIDN Capacity (includes only VA capacity)	Shortage / Surplus	Pass / Fail
IP RRTP	Bed Shortage / Surplus (VISN level)	513	565	52	Pass
IP BR	Bed Shortage / Surplus (Blind Rehab Region Level)	50	50	0	Pass
IP SCID	Bed Shortage / Surplus (VISN level)	109	152	43	Pass

Outpatient Services Provided by VA and Community Providers:

OP PC, OP MH, OP ED/UC, outpatient surgery, outpatient surgical specialties, outpatient medical specialties, and outpatient rehabilitation are measured at the market level. To pass, a market's HPIDN capacity must meet or exceed projected Veteran demand. Demand for outpatient services is measured in Global Relative Value Units (GRVU) for the VA and Relative Value Units (RVU) for the community, translated into the number of clinicians required.

Note: Shortage and surplus values in Table 5 are rounded to the nearest whole number.

TABLE 5 – VISN 08 ATLANTIC: CAPACITY RESULTS FOR OUTPATIENT SERVICES PROVIDED BY VA AND COMMUNITY PROVIDERS

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Allergy and Immunology (Service)	0.3	0.3	0.7	0.9	1.0	Pass
Amb Medical: Cardiology (Service)	3.5	4.5	6.6	11.1	8.0	Pass
Amb Medical: Critical Care / Pulmonary Disease (Service)	4.0	6.2	4.0	10.2	6.0	Pass
Amb Medical: Dermatology (Service)	6.3	4.3	5.7	10.0	4.0	Pass
Amb Medical: Emergency Medicine (Service)	14.1	10.4	9.1	19.5	5.0	Pass
Amb Medical: Endocrinology (Service)	1.2	2.8	1.3	4.1	3.0	Pass
Amb Medical: Gastroenterology (Service)	4.0	4.4	3.6	8.0	4.0	Pass
Amb Medical: Hematology -Oncology (Service)	4.0	4.2	2.5	6.7	3.0	Pass
Amb Medical: Infectious Diseases (Service)	0.5	1.7	1.2	2.9	2.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Medical: Nephrology (Service)	2.0	1.2	2.2	3.5	1.0	Pass
Amb Medical: Neurology (Service)	2.5	2.5	3.4	5.9	3.0	Pass
Amb Medical: Optometry (Service)	7.9	10.6	5.1	15.7	8.0	Pass
Amb Medical: Pain Medicine (Service)	1.3	1.9	1.4	3.3	2.0	Pass
Amb Medical: Physical Medicine & Rehabilitation (Service)	5.8	9.7	1.5	11.2	5.0	Pass
Amb Medical: Rheumatology (Service)	0.9	2.1	1.2	3.3	2.0	Pass
Amb Surgical: Neurological Surgery (Service)	1.4	0.0	0.9	1.0	0.0	Pass
Amb Surgical: Obstetrics & Gynecology (Service)	0.9	0.5	5.5	6.1	5.0	Pass
Amb Surgical: Ophthalmology (Service)	8.4	7.4	4.8	12.2	4.0	Pass

Service	Projected Veteran Demand	VA Capacity	Available Community Capacity	HPIDN Capacity	Shortage / Surplus	Pass / Fail
Amb Surgical: Orthopaedic Surgery (Service)	3.4	2.5	4.7	7.2	4.0	Pass
Amb Surgical: Otolaryngology (Service)	2.1	1.5	2.5	4.0	2.0	Pass
Amb Surgical: Plastic Surgery (Service)	1.3	1.1	1.1	2.1	1.0	Pass
Amb Surgical: Podiatry (Service)	5.5	7.5	5.2	12.7	7.0	Pass
Amb Surgical: Surgery (Service)	3.3	3.8	8.5	12.2	9.0	Pass
Amb Surgical: Thoracic Surgery (Service)	0.7	0.7	0.7	1.4	1.0	Pass
Amb Surgical: Urology (Service)	3.4	2.8	2.1	4.9	1.0	Pass
Amb Surgical: Vascular Surgery (Service)	0.7	1.6	0.3	2.0	1.0	Pass
Dental	0.0	0.0	0.9	0.9	1.0	Pass
MH	79.3	73.5	30.7	104.2	25.0	Pass
PC	69.5	72.2	80.0	152.3	83.0	Pass

Quality: Consistent

The Quality domain consists of four sub-criteria.

- **Sub-criteria 1-2** are measured by ensuring the future state HPIDN maintains or improves access and provides sufficient capacity to meet projected Veteran demand leveraging only high-quality providers. To pass, a recommendation must pass the Demand (sub-criteria 1-2) and Access (sub-criteria 1-5) evaluations, indicating that access and capacity criteria are met via high-quality providers.
- **Sub-criterion 3** measures the recommendation’s ability to promote recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)
- **Sub-criterion 4** requires that VISN 08 Atlantic incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Market VISN 08 Atlantic passed all sub-criteria and is consistent with the Section 203 Quality criterion.

Quality Sub-criteria 1-2

For sub-criteria 1-2, the measures by service line are shown in the table below. The rationales for the quality criteria are outlined in the Section 203 methodology documentation.

TABLE 6 – VISN 08 ATLANTIC: QUALITY RESULTS FOR INPATIENT AND OUTPATIENT SERVICES

Service Line	Analysis Level	Measure	Pass / Fail
IP Med	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, Joint Commission (TJC) accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Surg	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals which achieve a 3-star plus Hospital Compare rating, TJC accreditation, and readmission rates less than 20% for two out of three years (2017-2019)? (Yes/No)	Pass
IP MH	Market	Meets future Veteran access and demand through VA VAMCs, VCCP providers, and potential future VCCP short-term acute and critical access hospitals with psychiatric beds which achieve a 3-star plus Hospital Compare rating and TJC accreditation, as well as freestanding psychiatric facilities which achieve TJC accreditation? (Yes/No)	Pass
IP CLC	Market	Meets future Veteran access and demand through VA CLCs, VCCP skilled nursing facilities (SNF), and potential future VCCP SNFs which achieve a Nursing Home Compare 3-star-plus overall rating or 2-star-plus overall rating with 4-star-plus quality rating? (Yes/No)	Pass
IP RRTP	VISN	Meets future Veteran access and demand through VA RRTPs? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
IP Blind Rehab	VISN / Blind Rehabilitation Region	Meets future Veteran access and demand through VA Blind Rehab Centers? (Yes/No)	Pass
IP SCI/D	VISN	Meets future Veteran access and demand through VA SCI/D Centers? (Yes/No)	Pass
PC	Market	Meets future Veteran access and demand through VA PC providers, VCCP PC Providers, and potential future VCCP PC providers who participate in the Centers for Medicare & Medicaid Services' Merit-based Incentive Payment System (MIPS)*? (Yes/No)	Pass
MH	Market	Meets future Veteran access and demand through VA MH providers, VCCP MH Providers, and potential future VCCP MH providers who participate in MIPS*? (Yes/No)	Pass
ED/UC	Market	Meets future Veteran access and demand through VA, VCCP ED/UCs, and potential future VCCP ED/UC providers who participate in MIPS*? (Yes/No)	Pass
OP Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

Service Line	Analysis Level	Measure	Pass / Fail
OP Spec Med	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Surg	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass
OP Spec Rehab	Market	Meets future Veteran access and demand through VA providers, VCCP Providers, and potential future VCCP providers who participate in MIPS*? (Yes/No)	Pass

*Note: MIPS participation only applied when a specialty has significant participation (1,000 or more providers). Nurse Practitioners/Physician Assistants included regardless of MIPS participation.

Quality Sub-criterion 3:

This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass, the recommendation must meet one of the following tests:

- Maintain or create partnerships with Academic Affiliates and/or other high-quality community providers when available
- Modernize facilities to include state-of-the-art equipment.

TABLE 7 – VISN 08 ATLANTIC: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Mission: Consistent

The Mission domain consists of five sub-criteria.

- **Sub-criteria 1-4:** These sub-criteria measure the recommendation’s ability to maintain or enhance VA’s second, third, and fourth statutory missions.
- **Sub-criterion 5:** This sub-criterion requires that the recommendation for VISN 08 Atlantic incorporates at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

Education (sub-criteria 1 and 2): A qualitative evaluation was used to determine if the VA recommendation maintained or enhanced VA’s ability to execute its education mission. The analysis was performed at a VISN level, which allows for VA to make the adjustments necessary to maximize Health Professions Education (HPE) over the long-term while also requiring VA to maintain an HPE presence in every region it currently serves. VA determined that facilities with a related recommendation that transitioned an inpatient acute care service (inpatient medicine, surgery, mental health) to a non-VA delivered arrangement or deviated significantly from the current state introduced risk to the HPE mission in the VISN and should be offset by training growth in other areas of the VISN. All other facilities with a recommendation that maintained, replaced, or opened new inpatient acute care services in the same geographic area were deemed to maintain or enhance the HPE mission. VA determined that the recommendation for VISN 08 maintained or enhanced VA’s ability to execute the training mission in the VISN.

Research (sub-criteria 1 and 3): For each category of research existing in the current state, a qualitative analysis was used to determine if the VA Recommendations maintained or enhanced each of those programs.

TABLE 8 – VISN 08 ATLANTIC: RESEARCH RESULTS

Facility	Total VA Funding	Future State	Pass / Fail
(V08) (548) West Palm Beach	\$0.00	Maintained	Pass

Emergency Preparedness (sub-criteria 1 and 4): Given potential shifts in future Department of Defense (DoD) Military Treatment Facility capabilities and the need for flexibility in emergency response efforts, VA determined that it is critical to ensure that VAMCs designated as Primary Receiving Centers (PRC) continue to exist in markets where they currently exist. VA will seek guidance from DoD to operationalize any strategy impacting PRC designation (e.g., establishing new PRC designations, transferring designations).

TABLE 9 – VISN 08 ATLANTIC: EMERGENCY PREPAREDNESS RESULTS

PRC Designated VAMC (Current State)	PRC Designated VAMC (Future State)	Pass / Fail
No PRC VAMC in Market	No PRC VAMC in Market	Pass

Cost-effectiveness: Consistent

The Cost-effectiveness domain consists of three sub-criteria.

Sub-criteria 1-3: These sub-criteria measure the cost-effectiveness of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass, the VA Recommendation Cost Benefit Index (CBI) must be lower than the Status Quo CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.

TABLE 10 – VISN 08 ATLANTIC: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO STATUS QUO

Status Quo CBI	VA Recommendation CBI	VA Recommendation is Cost Effective
1.32	1.12	Pass

Sustainability: Consistent

The Sustainability domain consists of four sub-criteria

- **Sub-criterion 1:** This sub-criterion measures the long-term viability of each facility in the future state per the VA Recommendation. To pass, each facility must meet or exceed at least one of the demand-based benchmarks signaling long-term viability or be deemed essential via the Access or Demand domain analysis. In Access, a facility is deemed essential if one or more of its services in its corresponding service area is not fully covered by another VA or community provider offering the same service. In Demand, a facility is deemed essential if removing capacity would result in the inability to meet future Veteran demand.
- **Sub-criterion 2:** This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. This measure leverages the Cost Benefit Analysis which established three courses of action to compare cost and benefits (Status Quo, Modernization, and VA Recommendation). To pass this sub-criterion, the total cost (present value) of the VA Recommendation should not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below. Definitions for each course of action can be found in the Cost Benefit Analysis methodology documentation.
- **Sub-criterion 3:** This sub-criterion measures if the recommendation promotes recruitment of top clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion's corresponding measures:
 - Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
 - Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

- **Sub-criterion 4:** This sub-criterion requires that the recommendation for VISN 08 Atlantic incorporate at least one global trend in the evolution of U.S. health care. See the Global Trends section below for the details of this market.

TABLE 11 – VISN 08 ATLANTIC: DEMAND-BASED LONG-TERM VIABILITY RESULTS

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
VAMC	(V08) (548) West Palm Beach	IP Med	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	75,210.0	Pass
VAMC	(V08) (548) West Palm Beach	IP Surg	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	75,210.0	Pass
VAMC	(V08) (548) West Palm Beach	IP MH	Facility Meets or Exceeds Target of 35,000 Overlapping Enrollees, 60	75,210.0	Pass
VAMC	(V08) (548) West Palm Beach	IP CLC	Facility Meets or Exceeds Target of 21,000 Overlapping Enrollees in an Urban area, 60	75,210.0	Pass
VAMC	(V08) (548) West Palm Beach	IP RRTP	Facility Meets or Exceeds Target of 17 Total RRTP ADC in Market	41.3	Pass
MS CBOC	(V08) (548GA) Lakewood Park	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	47,846.0	Pass

Class	Facility	IP Service / OP Facility Classification	Measure	Facility Value	Pass / Fail
MS CBOC	(V08) (548GB) Delray Beach [replacement]	MS CBOC	Facility Meets or Exceeds Target of 4,300 Overlapping Enrollees, 60	82,617.0	Pass
CBOC	(V08) (548GC) Stuart	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	17,324.0	Pass
CBOC	(V08) (548GE) Vero Beach	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	9,572.0	Pass
CBOC	(V08) (548GF) Okeechobee	CBOC	Facility Meets or Exceeds Target of 1,200 Core Uniques	1,865.0	Pass
CBOC	(V08) (XXX) Belle Glade	CBOC	Facility Meets or Exceeds Target of 2,500 Overlapping Enrollees, 30	28,941.0	Pass

Note: New facilities which serve as replacements of existing facilities inherit the original locations' demand performance values. These are identified in the table with a tag of '[Relocated Data]'. OOS facilities, partnerships, and facilities with planned activation dates after 8/1/2020 are excluded from the results table.

Sustainability Sub-criterion 2: This sub-criterion measures the financial stewardship of the future state per the VA Recommendation. To pass, the total cost (present value) of the VA Recommendation must not meet or exceed the total cost (present value) of Modernization. In instances where this is the case, the VA Recommendation CBI must be less than the Modernization CBI. Results are shown in the table below.

TABLE 12 – VISN 08 ATLANTIC: FINANCIAL STEWARDSHIP RESULTS COMPARING THE VA RECOMMENDATION TO MODERNIZATION

Total Cost of Modernization (Present Value)	Total Cost of VA Recommendation (Present Value)	Modernization CBI	VA Recommendation CBI	Total Cost of VA Recommendation Less Than Modernization	VA Recommendation CBI is Lower than Modernization CBI	Pass / Fail
\$14,268M	\$14,574M	1.30	1.12	No	Yes	Pass

Sustainability Sub-criterion 3: This sub-criterion measures if the recommendation supports recruitment of clinical and non-clinical talent. To pass this sub-criterion, the market recommendation must pass at least one of the sub-criterion’s corresponding measures:

- Maintains or creates partnerships with Academic Affiliates and/or other community providers when available? (Yes/No)
- Modernizes facilities to include state-of-the-art equipment and clinical space to attract providers and support staff? (Yes/No)

TABLE 13 – VISN 08 ATLANTIC: SUB-CRITERION 3 RESULTS

Maintains or Creates Partnerships with Academic Affiliates and or Other Community Providers When Available	Modernizes Facilities to Include State-of-the-art Equipment and Clinical Space to Attract Providers and Support Staff	Pass / Fail
Yes	Yes	Pass

Global Trends: Consistent

Five of the six domains require the recommendation to incorporate trends in the evolution of U.S. health care. Due to the unique needs and circumstances of each market, it may not be relevant or possible for a market to incorporate a trend from each domain. As a result, the Section 203 evaluation requires a recommendation to incorporate one of the trends from the five domains. The sub-criteria from each domain requiring trends are listed below:

- Access: Sub-criterion 6
- Demand: Sub-criterion 3
- Quality: Sub-criterion 4
- Mission: Sub-criterion 5
- Sustainability: Sub-criterion 4

To pass, a recommendation must incorporate at least one trend from the Global Trends. Results for this market are shown in the table below:

TABLE 14 – VISN 08 ATLANTIC: INCORPORATION OF GLOBAL TRENDS

Trend	Recommendation Incorporated Trend (Yes/No)	Pass / Fail
Enables adoption of latest medical technology through facility modernization (Yes/No)	Yes	Pass
Considers performance in nationally recognized quality reporting programs (Nursing Home Compare, Hospital Compare, Inpatient Psychiatric Facility Quality Reporting (IPFQR) Program) (Yes/No)	Yes	Pass
Considers patient centricity: Leverages Veteran residential location used to optimize future state facility locations (Yes/No)	Yes	Pass