

JUNE 28, 2024

Published Monthly on the Last Friday



In this VA Workforce Dashboard, we are demonstrating our commitment to transparency by sharing with all stakeholders—internal to VA and externally—key performance metrics and data we are using to assess our success in hiring and retaining a world-class, diverse, and inclusive workforce to deliver care, benefits, and services for Veterans, their families, caregivers, and survivors.

Whether you are a Veteran or a civilian, apply to work with a team of committed professionals dedicated to helping our Nation's Veterans.

Take the first step and join VA today. For more information, visit <u>VA.gov/jobs/</u>.

#### **MONTHLY OVERVIEW**



## Monthly Highlights

VA held a Pride Month observance program on June 26, 2024. The event, themed "Pride Counts at VA," featured VA's LGBTQ+ Veterans and employees and highlighted the resources and services that make VA the best place for Veterans to receive care and benefits as well as the best place for employees to work. Each June, VA celebrates Pride Month, a globally-recognized celebration of diversity, acceptance, and equality.



## Top Risk

Delays or termination in use of PACT Act Title IX authorities will have a negative impact on recruitment and retention.



## Employee Voice

Chapel Tinius, a VA employee recently crowned Miss Kentucky, is using her passion for running to raise money for Veterans. Tinius is participating in 10K races in Kentucky counties as part of Honor Flight Kentucky, a non-profit that funds Veteran trips to Washington, D.C., war memorials. Inspired by her World War II Veteran grandfathers and service as a guardian on a 2016 Honor Flight, she cherishes the opportunity to support the Veteran community. Tinius has completed races in six counties with an aim to run in all 120 Kentucky counties.

#### **OVERALL VA WORKFORCE OUTCOMES**



In this section, we measure the overall current state of VA's workforce with emphasis on growing the workforce to enable VA to expand benefits and care to more Veterans.

VA FY24 (as of 05/31/2024)

FY24	₩ VA	VHA	<b>₽</b> VBA	© NCA	VACO
Onboards	475,459	420,073	34,377	2,341	16,343
Hires	36,659	31,827	4,398	242	836
Losses	20,538	18,076	1,820	231	594
Time to Hire	111 Days	117 Days	52 Days	73 Days	105 Days

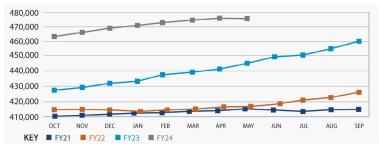
## VA Cumulative Onboard

(as of 05/31/2024) ·····





## Total VA Onboard 475,459





# VA Hiring FY23 vs. FY24

Same Period Last Year (SPLY)



-33% SPLY
Announcements



-22% SPLY Applications



-29% SPLY Certificates



1% SPLY
Selections

..... (10/01/2022-05/31/2023 as compared to 10/01/2023-05/31/2024)



**-20% SPLY**Entries on Duty



In this section, we measure success in hiring and retaining highlighted occupations, both those with direct Veteran serving roles as well as critical Human Resource (HR) and Information Technology (IT) support. For these occupations, we show progress toward our end of year (EOY) onboard goal, our time to hire, and retention.

## FY24 Actuals vs. Goal EOY Onboards for Highlighted Occupations (as of 05/31/2024)--------

ORGANIZATION	OCCUPATION	FY24 ONBOARD BASELINE (as of 09/30/2023)	CURRENT ONBOARDS	FY24 NET ONBOARD CHANGE	MAY NET ONBOARD CHANGE	PERCENT OF GOAL	EOY GOAL FOR ONBOARDS
	VHA Overall	408,062	420,073	12,011	-1,513	TBD*	TBD*
TH VHA	VHA MCOs Total	144,412	150,196	5,784	-304	TBD*	TBD*
	VHA Additional Key Specialties Total	86,641	89,287	2,646	-635	TBD*	TBD*
ıŒħ VD Λ	VBA Overall	31,799	34,377	2,578	256	93.6%	36,732
<b>₽ VBA</b>	VBA MCOs Total	22,442	24,561	2,119	234	92.3%	26,615
(C) NCA	NCA Overall	2,298	2,341	43	18	100.4%	2,331
ℚ NCA	NCA MCOs Total	691	683	-8	0	96.2%	710
∯ HR	HR MCOs Total**	8,519	9,145	626	-5	93.5%	9,781
	OIT Overall	8,542	7,938	-604	-10	97.4%	8,150
[ IT	Series 2210 IT Specialist Total***	7,542	7,366	-176	-36	94.7%	7,775

MCO: Occupations agencies consider core to carrying out their missions. Such occupations usually reflect the primary mission of the organization without which mission-critical work cannot be completed.

<sup>\*</sup>VA will update these targets when the full FY24 budget is known. \*\*HR positions Enterprise-wide. \*\*\*OIT IT Specialist Positions.

ORGANIZATION	OCCUPATION	FY24 ONBOARD BASELINE (as of 09/30/2023)	CURRENT ONBOARDS	FY24 NET ONBOARD CHANGE	MAY NET ONBOARD CHANGE
	VHA EVS TECH/CUSTODIAL WORKER	12,168	12,719	551	-130
	VHA FOOD SERVICE WORKER	4,567	4,610	43	-39
	VHA LICENSED PRACTICAL NURSE	15,460	15,511	51	-85
	VHA MEDICAL SUPPORT ASSISTANT	36,223	37,793	1,570	-250
	VHA MEDICAL OFFICER/PHYSICIAN	28,946	29,178	232	-62
₩ VHA	VHA NURSE ASSISTANT	14,174	14,414	240	-116
	VHA POLICE	4,049	4,240	191	-15
	VHA PSYCHOLOGIST	6,920	7,154	234	-9
	VHA REGISTERED NURSE	89,753	92,962	3,209	-210
	VHA SOCIAL WORKER	19,964	20,902	938	-23
(E) VDA	VBA LEGAL ADMIN. SPEC. (e.g., CALL CENTER PERSONNEL)	2,680	3,197	517	-38
<b>₽ VBA</b>	VBA VETERANS CLAIM EXAM. (e.g., CLAIMS PROCESSING PERSONNEL)	19,279	20,763	1,484	253
ℚ NCA	NCA CEMETERY CARETAKER	691	683	-8	0
∯ HR	VA HR SPECIALIST	8,519	9,145	626	-5
[ IT	VA SERIES 2210 IT SPECIALIST	7,681	7,505	-176	-36

ORGANIZATION	OCCUPATION	TIME TO HIRE (IN DAYS) MEAN
	VHA EVS TECH/CUSTODIAL WORKER	124
	VHA FOOD SERVICE WORKER	115
	VHA LICENSED PRACTICAL NURSE	115
	VHA MEDICAL SUPPORT ASSISTANT	91
o	VHA MEDICAL OFFICER/PHYSICIAN	143
₩ VHA	VHA NURSE ASSISTANT	108
	VHA POLICE	133
	VHA PSYCHOLOGIST	153
	VHA REGISTERED NURSE	124
	VHA SOCIAL WORKER	122
₩ VBA	VBA LEGAL ADMIN. SPEC. (e.g., CALL CENTER PERSONNEL)	63
<b>↓ VBA</b>	VBA VETERANS CLAIM EXAM. (e.g., CLAIMS PROCESSING PERSONNEL)	47
	NCA CEMETERY CARETAKER	78
∯ HR	VA OVERALL—HR SPECIALIST	64
<b>I</b> I	VA OVERALL—SERIES 2210 IT SPECIALIST	151

# Retention Rates for Highlighted Occupations (as of 05/31/2024)-------

ORGANIZATION	OCCUPATION	NEW HIRE RETENTION FOR FIRST 2 YEARS ONBOARDS
	VHA EVS TECH/CUSTODIAL WORKER	52.5%
	VHA FOOD SERVICE WORKER	54.7%
	VHA LICENSED PRACTICAL NURSE	64.4%
	VHA MEDICAL SUPPORT ASSISTANT	68.2%
- <del>-</del>	VHA MEDICAL OFFICER/PHYSICIAN	77.4%
f∰h VHA	VHA NURSE ASSISTANT	59.1%
	VHA POLICE	67.6%
	VHA PSYCHOLOGIST	80.6%
	VHA REGISTERED NURSE	73.0%
	VHA SOCIAL WORKER	80.1%
□ VRA	VBA LEGAL ADMIN. SPEC. (e.g., CALL CENTER PERSONNEL)	55.7%
│	VBA VETERANS CLAIM EXAM. (e.g., CLAIMS PROCESSING PERSONNEL)	76.5%
© NCA	NCA CEMETERY CARETAKER	53.8%
- Ĥ HR	VA OVERALL—HR SPECIALIST	75.0%
<u></u> IT	VA OVERALL—SERIES 2210 IT SPECIALIST	93.2%



**In this section,** we measure factors influencing employees to leave VA across several key occupations. The exit survey is voluntary and is administered to employees departing VA (not including those who may be transferring from one job to another within VA).

JOB FAMILY/OCCUPATIONS (as of 05/31/2024)	PARTICIPANTS	WOULD WORK AGAIN FOR VA	WOULD RECOMMEND VA	REASONS FOR LEAVING
Medical and Dental	3,630	79%	85%	Personal/family matters, Geographical relocation, Poor working relationship with supervisor or co-worker(s), Change careers, Insufficient pay
General Administration	1,297	74%	82%	Personal/family matters, Opportunity for advancement, Change careers, Job stress/pressure, Poor working relationship with supervisor/co-worker(s)
Psychologists	182	68%	76%	Job stress/pressure, Change careers, Geographical relocation, Lack of trust/confidence in senior leaders, Too much work
Social Workers	485	79%	80%	Personal/family matters, Change careers, Job stress/pressure, Poor working relationship with supervisor or co-worker(s), Geographical relocation
HR Specialists and HR Assistants	163	63%	76%	Job stress/pressure, Personal health issues, Insufficient pay, Lack of trust/confidence in senior leaders, Unethical behavior on the part of leadership or the organization
Cemetery Caretakers*	N/A	N/A	N/A	N/A
Veterans Claim Exam. (e.g., Claims Processing Personnel)	144	82%	77%	Job stress/pressure, Change careers, Geographical relocation, Personal/family matters, Personal health issues
Contracting Officers	32	71%	75%	Opportunity for advancement, Too much work, Lack of trust/ confidence in senior leaders, I wanted to change careers, Personal/ family matters
IT Specialists	48	64%	95%	Opportunity for advancement, Lack of trust/confidence in senior leaders, Geographical relocation, Work was not meaningful/enjoyable, Insufficient pay
All Occupations	9,634	77%	83%	Personal/family matters, Geographical relocation, Change careers, Poor working relationship with supervisor or co-worker(s), Job stress/ pressure

<sup>\*</sup>Data for these occupations is not available (N/A) because sample size is <30 responses.

#### **PACT ACT TITLE IX AUTHORITIES**

Issue 14—June 28, 2024



In this section, we measure VA's success in implementing important authorities given to VA through the PACT Act. While these authorities were provided in the PACT Act, applying the authorities impacts the overall workforce, which is why we have included this section in the VA Workforce Dashboard. The data below represents the number of personnel actions arising from the implementation of each of these important authorities.

In this section, we also report on contract buy-outs. A contract buy-out is the authority to buy out service contracts for certain non-VA health care professionals in exchange for employment at a rural or highly rural VA medical facility.

AUTHORITIES	FY23 (10/01/2022-09/30/2023)	FY24 (10/01/2023-05/31/2024)	САР
Student Loan Repayment	1,153	488	N/A
Special Contribution Awards	48,073	13,392	N/A
Retention Incentives	50,000	11,957	N/A
Recruitment Incentives	8,916	4,868	N/A
Critical Pay Positions	159	159	200
College Graduates	51	11	105
Post-Secondary Students	5	3	31
Critical Skills Incentives	27,996	13,458	N/A
Contract Buy Out	4	7	N/A



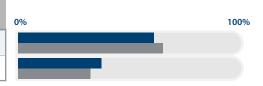
In this section, we measure the demographics of VA's workforce. VA is committed to growing a diverse workforce and cultivating an inclusive work environment. To learn more about VA's workforce, please visit Workforce Analysis - Office of Resolution Management, Diversity, and Inclusion (ORMDI) (VA.gov).

In the tables that follow, in compliance with OPM's guidance for human resources data, VA's demographic data is collected on a voluntary basis and is based on self-identification. However, we recognize that the demographic categories do not reflect the lived experience of all our Employees. As we continue to enhance the dashboard, we will seek to include sexual orientation and gender identity where Employees may choose to share that information with VA.

### **GENDER**

RACE/ETHNICITY

<b>Ģ</b> GENDER	ONBOARD	HIRES
FEMALE	64.2%	65.9%
MALE	35.8%	34.1%



### **VETERAN STATUS**

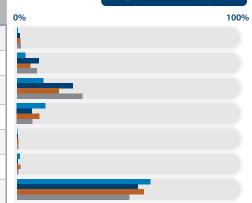


**UTILIZATION OF MILITARY SPOUSE HIRING AUTHORITY** 



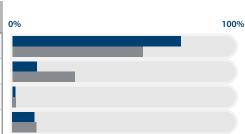
0	FY23	FY24
	114	96

RACE/ETHNICITY	INDUSTRY WIDE (RCLF-2018)	ONBOARD	GOVERNMENT-WIDE ONBOARD (OCT. 2023)	HIRES
AMERICAN INDIAN/ALASKA NATIVE	0.6%	1.5%	1.6%	1.7%
ASIAN	4.7%	9.3%	6.8%	8.6%
BLACK/AFRICAN AMERICAN	13.1%	25.7%	18.5%	30.1%
HISPANIC/LATINO	13.4%	7.6%	10.1%	7.6%
NATIVE HAWAIIAN/PACIFIC ISLANDER	0.2%	0.5%	0.6%	0.7%
TWO OR MORE RACES	2.1%	0.5%	2.9%	0.4%
WHITE	66.0%	55.0%	59.4%	50.8%



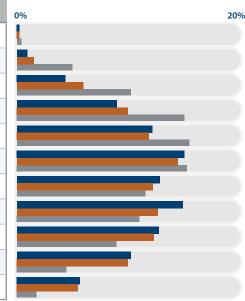
### **DISABILITY STATUS**

DISABILITY STATUS	ONBOARD	HIRES
NO DISABILITY	75.0%	58.8%
NOT IDENTIFIED	12.7%	28.6%
TARGETED	2.7%	3.0%
REPORTABLE	12.3%	12.5%



#### **AGE**

AUL			
AGE	ONBOARD	GOVERNMENT-WIDE ONBOARD (OCT. 2023)	HIRES
<20	0.1%	0.1%	0.5%
20-24	1.2%	2.3%	4.7%
25-29	4.4%	6.1%	10.1%
30-34	8.6%	9.3%	14.3%
35-39	12.9%	12.6%	15.8%
40-44	14.9%	14.5%	15.0%
45-49	13.8%	13.0%	12.4%
50-54	14.7%	13.6%	11.7%
55-59	13.6%	13.2%	8.6%
60-64	10.0%	9.6%	4.5%
65+	5.8%	5.6%	2.3%



EXPLANATION OF TERMS Issue 14—June 28, 2024

## Page One

#### Metric/Term

VA FY24 Overall

Onboards

Hires

Losses

Time to Hire

VACO

Cumulative Onboard

Percentage Growth Onboard

Announcements

Applications

Certificates

Selections

Entries on Duty

### Page Two

#### Metric/Term

Mission Critical Occupation (MCO)

VHA Additional Key Specialties

Percent of Goal

EOY Goal for Onboards

On Track

Goal Onboard

Percent (MCO chart)

Percent Through FY24

Fiscal Year Net Onboard Change

Monthly Net Onboard Change

## Page Three ·····

#### Metric/Term

Time to Hire

New Hire Retention for First 2 Years Onboards

# Page Four ·····

#### Metric/Term

Exit Survey

PACT Act Title IX Authorities

Pre-PACT Act

Post-PACT Act

CAP

Student Loan Repayment Special Contribution Awards

Retention Incentives

Critical Pay Positions

College Graduates

Post-Secondary Student

Contract Buy Out

Critical Skills Incentive

# **Page Five**

Targeted Disability

Reportable Disability

Relevant Civilian Labor Force

Utilization of Military Spouse Hiring Authority

#### **Definition**

This chart tracks VA overall workforce outcomes. These numbers exclude about 10,000 intermittent, non-pay, and medical resident and trained employees.

Due to minor differences in data pulls and updates, component totals do not sum to VA total.

This metric identifies the number of employees onboard during the time period identified. Onboards for each organization reflect a number of specific considerations with respect to funding source. For example, the IT overall onboards reflects all funding sources (not just IT appropriated funds).

This metric identifies new hires from outside VA.

This metric identifies individuals who have separated from the respective VA Administration.

This metric identifies the number of days between the hiring need validation date and the actual start date of a new hire.

This acronym stands for VA Central Office.

This metric identifies the total number of VA employees onboard.

This metric identifies the percentage the workforce grown month-over-month.

This metric identifies the number of announcements posted to USA Staffing during the time period.

This metric identifies the number of applications received to postings during the time period.

This metric represents the number of hiring certificates issued during the time period.

This metric identifies the number of selections that were made during the time period.

This metric identifies the number of VA employees with an EOD (Entry on Duty) date within the time frame.

#### Definition

This term identifies occupations agencies consider core to carrying out their missions. Such occupations usually reflect the primary mission of the organization without which mission-critical work cannot be completed.

This metric identifies VHA occupations not included as MCOs. VHA Additional Key Specialties include Licensed Practical Nurses, Nursing Assistants, Medical Support Assistants, EVS Tech/Custodial Worker, Food Service Workers, and Police.

This metric identifies the percentage the Administration is towards its onboard goals for its respective MCOs. It is the percentage of the Current Onboards divided by the EOY Goal for Onboards. For HR specialists and IT specialists, this metric shows VA-wide progress toward the end of year goal.

This metric identifies an Administration's MCOs onboard goal to be satisfied by the end of the fiscal year.

The metric identifies whether an occupation is on target to meet end of year onboard goals. The occupation is on track if the blue percentage line is above the yellow line.

This metric identifies the end of year onboard count targets for a specific occupation.

This metric identifies the percentage of onboards for a specific occupation in relation to the end of the fiscal year onboard goals

This metric identifies the number of days in the fiscal year by percent.

This metric shows the difference in onboard employee counts from the end of the previous fiscal year to the current reporting period month.

This metric shows the difference in onboard employee counts from the previous reporting period month to the current reporting period month.

#### Definition

This metric identifies the number of days between the hiring need validation date and the actual start date of a new hire.

This metric identifies the percent of new hires to the VA after 2 years. Retention rates are calculated separately by each Administration.

VA is continuing to build out retention rates across a broader section of occupations.

## Definition

This metric identifies that Exit Surveys are provided to employees who voluntarily separate from VA. Voluntary separations include voluntary retirements, resignations, and termination of temporary, term, and time-limited appointments. This does not include conduct or performance-based actions or employees transferring to another administration, office, or facility and staying within VA.

This term refers to the Authorities in the PACT Act specific to improvement of the VA's workforce. The relevant workforce sections are found in Title IX, sections 901 to 909.

This term identifies the time period before the PACT Act was signed into law. The term measures the same period as last year (SPLY) when compared to the Post-PACT Act column.

This term identifies the time period after the PACT Act was signed into law. The term measures the identified time period and is compared with the same period as last year in the Pre-PACT Act column.

This metric identifies the statutory caps on relevant authorities in Title IX.

This metric identifies that federally insured student loans may be repaid as a recruitment or retention incentive for candidates or current employees.

This metric identifies the monetary awards for any special contribution, act, service or achievement that benefits VA or the Federal Government in accordance with the guidelines in VA Handbook 5017.

This metric identifies the compensation flexibilities to help the recruitment and retention of the federal workforce. These numbers only reflect new retention incentives allocated in the designated time period, and do not include continuing retention incentives.

This metric identifies the positions with a high level of expertise in a field deemed as critical to the agency's mission may be granted authority to fix

the rate of basic pay at a higher rate upon request by agency head to OPM.

This metric identifies the College Graduate Hiring Authority which allows agencies to use strategic recruiting to hire recent college graduates to fill professional and administrative positions at GS-11 level and below. (The authority was established by Public Law 115-232 and is codified at 5 U.S.C.

This metric identifies the Hiring Authority for Post-Secondary Students which allows agencies to hire certain post-secondary students into positions at specified grades in the competitive service. The intended effect of the authority is to provide additional flexibility in hiring eligible and qualified

A contract buy-out is the authority to buy out service contracts for certain health care professionals in exchange for employment at a rural or highly rural VA medical facility. The metric includes the number of contract buy-outs executed during fiscal year 2023 and fiscal year 2024 to date. An executed contract buy-out includes a fully signed memorandum of agreement and service agreement.

This metric identifies the pay given to employees with skills directly related to their high demand or at shortage positions that serve a mission-related need of the Department, as determined by the Secretary of VA.

These are the most severe disabilities including blindness, deafness, partial and full paralysis, missing extremities, dwarfism, epilepsy, intellectual disabilities, and psychiatric disabilities. Goal = 2%

An individual with a disability: A person who (1) has a physical or mental impairment which substantially limits one or more major life activities; (2) has a record of such an impairment; or (3) is regarded as having such an impairment. Goal = 12%

The Relevant Civilian Labor Force (RCLF) consists of all U.S. citizens 16 years of age and over, excluding those in the Armed Forces, who are employed in or unemployed and seeking employment in VA specific occupations. When the organization has a presence in Puerto Rico, the population of Puerto Rico is included.

The number of employees appointed to a position during the designated fiscal year using the non-competitive hiring authority for military spouses. VA has an annual reporting requirement to the Office of Personnel Management under the National Defense Authorization Act.

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