

DEPARTMENT OF VETERANS AFFAIRS FRANCHISE FUND FY 2013 ANNUAL REPORT

Table of Contents

4-34 Management's Discussion and Analysis

- 4 Mission, Vision, and Values
- 5 Members of the VA Franchise Fund Network
- 9 Letter to Stakeholders
- 10 Our Stakeholders
- 12 Meeting VA Franchise Fund Objectives
- 29 Goals, Objectives, and Performance Measures
- 33 Financial Statement Analysis

35-38 Auditor's Reports

- 35 Independent Auditor's Report on the Financial Statements
- 36 Independent Auditor's Report on Internal Control Over Financial Reporting
- 37 Independent Auditor's Report on Compliance with Laws and Regulations

39-47 Consolidated Financial Statements

- 39 Consolidated Balance Sheet
- 40 Consolidated Statement of Net Cost and Changes in Net Position
- 41 Combined Statement of Budgetary Resources
- 42 Notes to the Consolidated Financial Statements

Contributors

- Enterprise Operations
- Financial Services Center
- Records Center and Vault

- Debt Management Center
- Law Enforcement Training Center
- Security and Investigations Center
- Franchise Fund Oversight Office